

**ADVISORY COMMITTEE FOR TRANSIT,
BICYCLES AND PEDESTRIANS (ACTBiPed)**

Wednesday, September 11, 2019, at 5:30 p.m.

Boardroom A

City Hall

AGENDA

1.0 ADDITIONS TO AGENDA & ADOPTION OF AGENDA

1.1 Additions & Adoption of the September 11, 2019 Agenda

2.0 ADOPTION OF MINUTES

2.1 Adoption of the Minutes of June 26, 2019

3.0 PRESENTATIONS

3.1 No items

4.0 UNFINISHED BUSINESS

4.1 Signal Policy 2019 (to replace “beg buttons”) – Stephen Blore, Senior Transportation Planner & Joshua Chung, Co-op Student, City of New Westminster

5.0 NEW BUSINESS

5.1 2019 Grant Applications and Projects – Stephen Blore, Senior Transportation Planner

5.2 2020 Priorities & Grants – Stephen Blore, Senior Transportation Planner

6.0 REPORTS AND INFORMATION

6.1 2019-2022 Strategic Plan – Vision, Core Values and Priority Areas and Key Directives – Council Report from July 8, 2019

7.0 NEXT MEETINGS

Wednesday, November 6, 2019

8.0 ADJOURNMENT



**ADVISORY COMMITTEE FOR TRANSIT,
BICYCLES AND PEDESTRIANS (ACTBiPed)**

Wednesday, June 26, 2019, at 5:30 p.m.

Council Chambers

City Hall

MINUTES

VOTING MEMBERS PRESENT:

- Councillor Patrick Johnstone - Chair
- Véronique Boulanger - Committee Member
- Brad Cavanagh - Committee Member
- Charlie Hunter - Committee Member
- Phil Kehres - Committee Member
- Elliot Roy - Student
- Robert Wong - Committee Member
- Reena Meijer Drees - Walkers' Caucus
- Iain Lancaster - SD40 Representative
- Mike Smith-Cairns - Committee Member

MEMBER REGRETS:

- Larry Giles - Committee Member

GUESTS:

Mary Wilson

STAFF:

- Stephen Blore - Senior Transportation Planner
- Mike Anderson - Transportation Engineer
- Tabitha Guichon - Committee Secretary, Engineering Services
- Antonia Reynolds - Coordinator, Active Transportation
- Sgt. Greg Smith - New Westminster Police Department

The meeting was called to order at 5:35 pm.

1.0 ADDITIONS TO AGENDA & ADOPTION OF AGENDA

1.1 Additions & Adoption of the June 26, 2019 Agenda

MOVED and SECONDED

THAT the Agenda of the Advisory Committee for Transit, Bicycles and Pedestrians meeting held on June 26, 2019 be received and adopted with the addition of the following items:

- *5.2- Bicycle lane connections to New Westminster Secondary School;*
- *5.3 - Construction access plan,*
- *5.4 - Active Transportation Summit.*

CARRIED.

All members of the Committee present voted in favour of the motion.

2.0 ADOPTION OF MINUTES

2.1. Adoption of the Minutes of April 24, 2019

MOVED and SECONDED

THAT the Minutes of the Advisory Committee for Transit, Bicycles and Pedestrians meeting held on April 24, 2019 be received and adopted with the change to item 2.1 noting the strong safety concerns regarding the NE corner of the New Westminster Aquatic and Community Centre site plan.

CARRIED.

All members of the Committee present voted in favour of the motion.

3.0 PRESENTATIONS

3.1 Greenway Design in New Westminster – Local Street Greenway Versus Separated Facilities – Mike Anderson

Mike Anderson provided a presentation on the Greenway Planning & Design for the Greenways in New Westminster with a focus on Agnes Street & Seventh Ave. There are a few options that the city is considering. See attachment 1 for the presentation.

Discussion ensued and the following information was provided by Staff:

- Seventh Avenue between Sixth & Eighth would see a drastic reduction to the amount of cars if the direction would be to make the facility all ages and abilities.
- Traffic Counts have been done periodically on the Crosstown Greenway to monitor change, and have also been done on Agnes Street to get a better understanding of vehicle volumes and speeds.
- Agnes Street was chosen when this committee and the mayor did a bike ride a number of years to find a gentle-sloping connection between downtown and uptown. The Pattullo Bridge Replacement will be connecting their pedestrian and cyclist ramps to the Agnes Greenway. The end point of the Greenway at the western extent is still up for discussion.
- Future developments occurring in the area could help to pay for, or construct some of the improvements identified.

The following information was provided by committee members:

- Consider plans for signage along the route to direct people to destinations available along the greenway.
- Separate the bike facilities from traffic, especially around schools.
- Infrastructure needs to accommodate the e-bikes as well.
- Protected is good as long as the lanes are wide enough.
- Losing parking is not a concern for some members.
- This can't be a short term solution.
- Need to look at if this is being designed as AAA or as something else.
- Should be designing for the future and getting people out of cars and towards different mobility means.
- Education or signage saying that cyclists are allowed on the road but must maintain speed.
- Local Street Greenway would be preferred for cyclists that travel fast.
- For Seventh Avenue, having it green would help extend Moody Park with the road and continue that feel.
- Diversionary traffic controls will cut down on the rat racing through that area, it would keep cars on Sixth and Eighth where they should be.
- Make sure the traffic doesn't shift to Hamilton St.
- Moody Park to Fifth Street should have some separation from traffic. Work should be done on Seventh East of Fifth St.
- Agnes would be good to have separated bike paths in front of Quayqayt
- A Greenway between Quayqayt and sixth and then in the Pattullo bridge connections was suggested.
- Higher density places on Agnes will need some separation.

4.0 UNFINISHED BUSINESS

4.1 ACTBiPed Workshop “Beg Buttons” – Stephen Blore

Stephen Blore provided a brief update on the discussion from the last meeting about the beg buttons. It was noted that the use of the buttons were questioned including how the pedestrians have to wait and the inconsistency of the placement of the buttons. Pedestrian signal timing has been worked on by staff and will be going to council and through that work, staff have discussed developing an overall signal policy which would include the work being done through ACTBiPed. Staff noted that the discussion included themes such as when a light is green the pedestrian light should also be activated as well as the topic of walking speed and Pedestrian clearance intervals.

Discussion ensued and the committee provided the following comments and information:

- Create policy guidelines to help the city
- Create a set of principles
- Discussion on No right turns on red
- The timing to clear the intersection
- The location of the pressing buttons
- Need for clear communication for all road users
- Countdown timers are more effective
- There may be some “corner cases” that would have to be dealt with when they arise

5.0 NEW BUSINESS

5.1 Update on Permanent Bike Counters – Stephen Blore

The city has been working with Translink and their sub consultant to roll out permanent bike counters. New Westminster will be getting 1 counter this year which will be on the Moody Park side of the crosstown greenway behind the Bowling Green clubhouse. This will be fully funded, maintained and operated by Translink, but the city will have access to the data. The city has asked for the data to be open and for a visual count so everyone see it. It was suggested that the counter and loop be visible from Eighth and so that drivers can also see it.

5.2 New West Secondary bike access – Robert Wong

A presentation was made to city council outlining some priorities with one of them being the access to the school. A response is going to council on July 8th. This will be brought back on the work plan in the future.

5.3 Construction Access Plan – Robert Wong

Members were wondering whether the city reviews work if a contractor is doing a job. Staff are aware that there is a lack of enforcement and education available. The city is currently working on educational material to address this.

6.0 REPORTS AND INFORMATION

6.1 Update on Walk30 Challenge – Antonia Reynolds

Antonia Reynolds provided an update on the walk30 challenge. Report provided. Pre & Post surveys. Members suggested to consider doing a September session when students are back in school

7.0 NEXT MEETINGS

Wednesday, September 4, 2019

Wednesday, November 6, 2019

10.0 ADJOURNMENT

ON MOTION, the meeting was adjourned at 7:30 pm.

Certified correct,

PATRICK JOHNSTONE
CHAIR

TABITHA GUICHON
COMMITTEE SECRETARY



REPORT

Office of the Chief Administrative Officer

To: Mayor Côté and Members of Council **Date:** 7/8/2019

From: Lisa Spitale **File:** 05.1035.20
Chief Administrative Officer

Item #: 301/2019

Subject: 2019 – 2022 Strategic Plan – Vision, Core Values and Priority Areas and Key Directions

RECOMMENDATION

THAT Council approve the Vision, Core Values, Priority Areas and Key Directions for the 2019-2022 Strategic Plan, and direct staff to prepare an implementation plan.

PURPOSE

The purpose of this report is to present the City’s strategic plan for the 2019-2022 Council term, which has been prepared to guide the development of future budgets and departmental work plans.

BACKGROUND

Strategic planning for the 2019-2022 Council term began in late 2018 and continued into 2019. Through a series of facilitated workshop sessions with Council and City staff, a Strategic Plan made up of a vision, values statements, and goal and key directions for each priority area.

ANALYSIS

The following seven priority areas have been identified, along with Council’s desired leadership role for each priority, to support of the City’s vision, which is to be “A vibrant, compassionate, sustainable city that includes everyone.”

1. **Affordable Housing** - *Leadership on affordable housing;*
2. **Sustainable Transportation** - *Leadership for the provision of sustainable transportation;*
3. **Environment and Climate** - *Leadership on climate change at the local level;*
4. **Culture and Economic Development** - *Leadership on innovative and sustainable cultural and economic development;*
5. **Reconciliation, Social Inclusion and Engagement** - *Leadership for reconciliation, social inclusion and civic engagement;*
6. **Facilities, Infrastructure and Public Realm** - *Leadership in the provision of facilities and sustainable infrastructure that optimize public life, social interaction and place-making (community identity); and*
7. **Organizational Effectiveness** - *Progressive employer for the organization.*

The goal and key directions for each priority area have also been identified. It should be noted that the seven priority areas supplement the City's ongoing responsibilities in its core service areas and that the City will apply a set of defined core values to all of its operations, whether delivering core services or advancing the goals and directions of the priority areas.

A summary of the Strategic Plan's key elements is attached as Appendix 1.

Staff will prepare an implementation plan over the summer and early fall for Council's review.

OPTIONS

There are two options for Council's consideration:

1. Approve the Vision, Core Values, Priority Areas and Key Directions for the 2019-2022 Strategic Plan, and direct staff to prepare an implementation plan; or
2. Provide staff with other direction.

Staff recommends Option 1.

ATTACHMENTS

Attachment 1 - 2019-2022 Strategic Plan Summary

This report has been prepared by
Mark Allison, Manager Strategic Initiatives and Sustainability
Jacque Killawee, City Clerk

Approved for Presentation to Council



Lisa Spitale
Chief Administrative Officer



Attachment 1

2019 - 2022 Strategic Plan Summary

Sustainable Transportation

We advocate and plan for inclusive and sustainable transportation that supports everyone. We consider our most vulnerable road users first, both now and as we prepare for a future of mobility which is inclusive, shared, connected, electric, and autonomous.

Key directions:

Create great streets, infrastructure, and places that support everyone in making sustainable transportation choices that are safe and that reduce greenhouse gases.

Work in partnership with TransLink and others to ensure a transit-friendly city by addressing barriers to safe, efficient, and reliable transit.

Ensure that travel to school is as safe, comfortable, convenient, and sustainable as possible for everyone.

Use a disability justice lens to recognize and mitigate barriers to universal access and mobility.

Organizational Effectiveness

We aim to be innovative and visionary in everything we do, both within our organization and in how we engage and work with our residents, organizations, and businesses. We place a high value on ensuring City staff have the necessary skills, training, and technology to deliver services to the community effectively and efficiently.

Key directions:

Invest in new learning and development opportunities for staff to advance Council priorities in the areas of truth and reconciliation, diversity and inclusion, and community partnership excellence.

Be innovative and visionary in the City's utilization of people, procedures, technology, and resources in the City's service delivery.

Our Core Services

As a local government, the City of New Westminster is responsible for a number of core services that ensure our community is safe, healthy, and meets our residents' needs. Our core services include:

- Planning and development
- Safety and security
- Infrastructure and utilities
- Parks and recreation
- Cultural and community services
- Legislative, treasury, and administrative services



City of New Westminster

Council Strategic Plan

2019-2022

Overview

The City of New Westminster Council Strategic Plan 2019-2022 outlines the priority areas and directions on which Council's leadership role will be focused during this term. The plan acts as a road map for steering the City's activities on behalf of the community and is informed by core values that are interwoven into everything we do as we fulfil our vision for New Westminster.

Our Vision

A vibrant, compassionate, sustainable city that includes everyone.

Our Core Values

INTEGRITY – We act with honesty and truthfulness, adhering to strong ethical principles in everything that we do.

COMPASSION – We foster an environment of kindness and empathy and place a high value on caring for and understanding others.

INNOVATION – We celebrate creativity and seek to discover new solutions and ideas that enhance the positive impact of our work.

OPENNESS – We conduct our business with transparency, communicate clearly, and value meaningful engagement with our community.

ACCOUNTABILITY – We are prudent and fiscally responsible in all aspects of our work, keeping the best interests of our community front of mind at all times, and remaining answerable for our actions.

SUSTAINABILITY – We take a long-term approach to planning and decision-making when addressing current needs while remaining mindful of the need to protect future generations through regeneration of our natural ecosystem and reduced dependency on fossil fuels.

PARTNERSHIP – We collaborate across City departments and with our community, seeking opportunities to have fun together.

INCLUSION – We place high value on the principles of equality and equity and strive to build an environment where everyone is included, valued, and treated with dignity and respect.



Priority Areas

Affordable Housing

Affordable housing is critical for health, security, and overall well-being and encompasses choice, supply, security, affordability, and suitability. As the City, we strive to do our part to meet the housing needs of our diverse community, including protecting rental housing stock and tenants' rights, addressing homelessness, and locating housing close to employment, childcare, and services.

Key directions:

- Protect and enhance rental housing, including below and non-market units.
- Aggressively pursue creative approaches to housing policy and on-the-ground projects to transform the way housing is provided in New Westminster.
- Facilitate development of a range of ground-oriented infill housing and provision of other choices in housing under a range of tenures and ownership models.
- Explore strategies to reduce homelessness, including developing opportunities for supportive housing.
- Use partnerships, negotiations with developers, and leveraging of City resources to secure development of below and non-market housing, as well as affordable child care.

Culture and Economic Development

A dynamic local economy is resilient, sustainable, and reflects the rich cultural diversity of the community. Through effective collaboration with local business and community partners, we will strengthen the delivery of our cultural and economic development services and ensure ours is a city of choice to live, work, and play.

Key directions:

- Support and foster small retail storefronts and businesses to ensure the local economy reflects the diversity of the community.
- Continue to identify, develop, promote, and enhance diverse cultural services and assets through pursuit of strategic partnerships, collaborations, and plans.
- Encourage and support economic growth and investment in key business and culture sectors.

Environment and Climate

We are committed to taking bold action to address the climate emergency, which includes achieving greenhouse gas reductions required to keep global temperature increases below 1.5°C. To do so, we must engage and involve the entire community, ensuring special consideration is given to those most vulnerable. At the same time, we must continue to protect our ecosystem and urban forest while preparing for the unavoidable impacts that climate change brings.

Key directions:

- Take bold action on corporate and community emissions with the goal to have net zero emissions by 2050 and aggressive benchmark targets between now and 2050.
- Implement the Environmental Strategy and Action Plan to protect and enhance biodiversity, natural areas, and our urban forest to improve ecological health, habitat, and community livability.

Facilities, Infrastructure and Public Realm

Well-designed civic facilities are essential for a livable, thriving, and sustainable community. As such, reinvestment is needed to maintain existing assets, support sustainable lifecycle costing, and uphold levels of service the community expects and deserves. Our work on this front is guided by the strong belief that public spaces are for everyone and their design should reflect our community's diversity and commitment to reconciliation.

Key directions:

- Ensure all major projects incorporate:
 - Climate robust infrastructure;
 - High standards of project delivery; and
 - Adaptation strategies that build on existing programs or policies and provide co-benefits with other community priorities such as advancing reconciliation.
- Advance key utility projects.
- Prepare a land acquisition strategy to advance this plan.
- Support and engage the community in preparing for future facilities, parks and open space needs, and aspirations.

Reconciliation, Inclusion and Engagement

Our community is equitable, inclusive, and welcoming, and we recognize cultural diversity as a source of enrichment and strength. We value, foster, and maintain strong relations with the Indigenous members of our community and embrace reconciliation as a path forward. We also seek to ensure ours is a socially-connected and engaged community where all residents have opportunities to be involved.

Key directions:

- Actively and meaningfully engage with Indigenous nations, bands, communities, and individuals to develop enduring relationships.
- Ensure that the organization's engagement practices and processes are representative of the entire community.
- Continue to monitor, evaluate, and respond to emerging community and social issues.
- Create a welcoming, inclusive, and accepting community that promotes a deep understanding and respect for all cultures.
- Apply a social equity lens throughout the organization to ensure that all residents can access, participate in, and benefit from City facilities, infrastructure, programs, and services.
- Take a lead role in responding to the opioid epidemic, including coordinating actions with community partners.