

REPORT

Development Services

To: Mayor Côté and Members of Council **Date:** 6/13/2016

From: Beverly Grieve **File:** 13.2525.20
Director of Development Services

Item #: 74/2016

Subject: Official Community Plan Review - Draft Policies and Revised Vision and Goals

RECOMMENDATION

THAT Council endorse in principle the revised draft vision and goals, and new draft policies outlined in this report as a basis for the next stages of community consultation.

PURPOSE

This report provides, for Council's review, the revised draft Official Community Plan (OCP) vision and policy area goals, which have been commented on by the community and by committees of Council. This report also presents the draft policies for each of the policy areas for Council's review. The purpose of this report is to seek Council's endorsement in principle prior to the next stages of consultation.

BACKGROUND

In January 2014, Council endorsed a general scope, work plan and budget for the Official Community Plan (OCP) review process. The purpose of the revised OCP is to provide a renewed vision for New Westminster to the year 2041 and a regulatory framework to guide future growth of the city. Year one of the process focused on conducting background research and community events to let people know about the OCP review and start the community thinking about key ideas. Year two focused on exploring housing needs and opportunities and creating the draft OCP framework: the vision, goals, policies and land use designation map. Year three will focus on the drafting of the Official Community Plan.

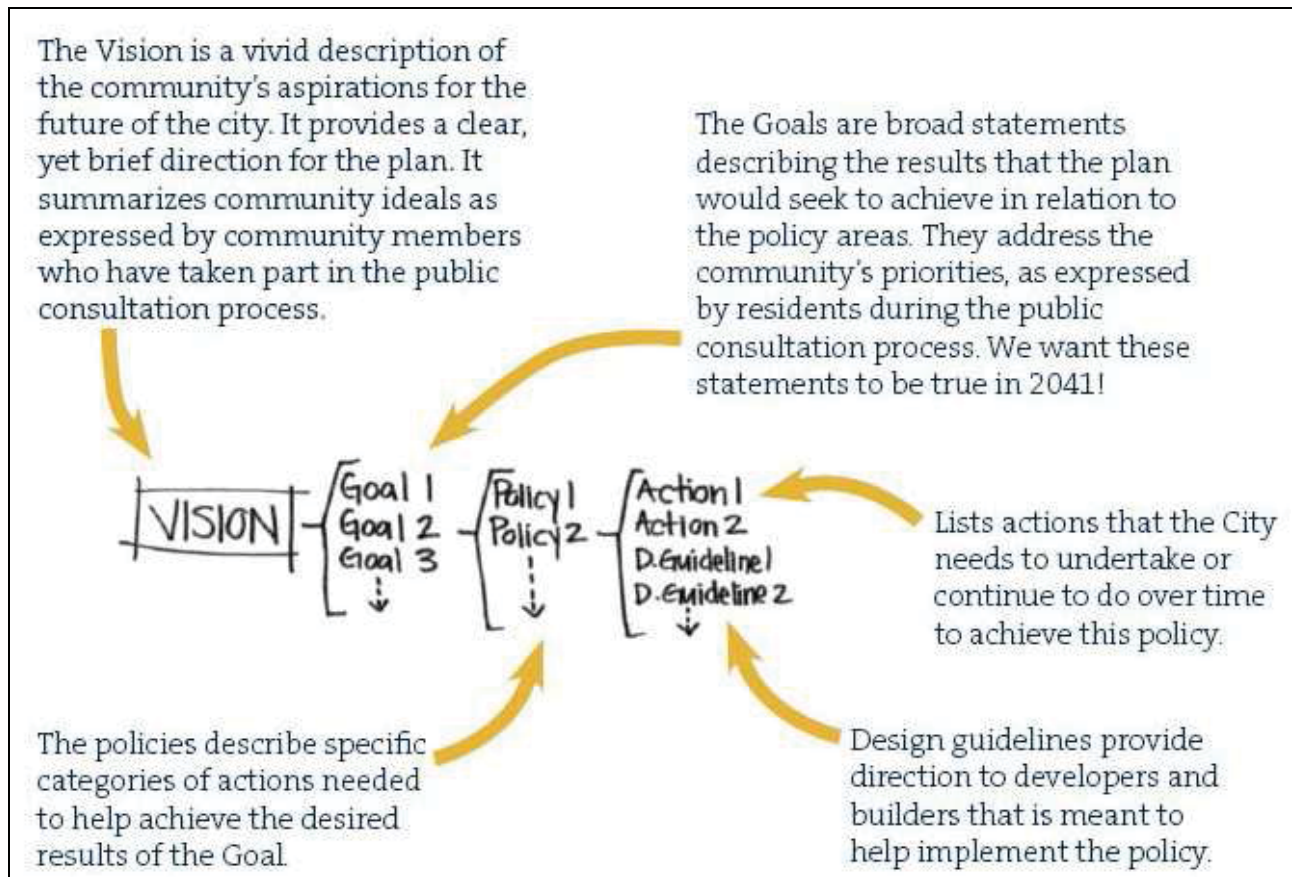
DISCUSSION

The purpose of the OCP is to provide a policy framework for achieving the vision of the future of New Westminster. The vision and goals describe the results the OCP seeks to achieve and the policies, actions, design guidelines and land use designation map are the components that assist with implementing those results (see Image 1).

This report focuses on the following:

- i) Summary of Community Consultation on Draft Vision and Goals
- ii) Revised Draft Vision
- iii) Revised Draft Goals
- iv) New Draft Policies

Image 1: Policy Framework



i) Summary of Community Consultation on Draft Vision and Goals

Staff used the public input (the OUR CITY Visioning Process, Traveling Community Workshop and Pop Up Planning), Envision 2032, and research conducted to date to create a draft OCP vision, and a draft goal for each of the OCP policy areas, which were presented to Council on May 11, 2015. At the May meeting, Council endorsed in principle the draft vision and goals as a basis for community consultation.

Following the meeting, a new OUR CITY Newsletter (Volume No.3) was prepared that presented the vision and goals and explained how they were created. The handout was accompanied by a survey that asked people to give feedback on the vision and goals and to comment on what topics should be addressed as policies under each goal. The survey was completed by 69 people (see **Attachment 2** for results).

The handout and survey were circulated digitally (e.g. to mailing lists), in hardcopy (e.g. to City facilities), posted online (e.g. under What's Happening, OUR CITY Webpage), and published as the centre spread in the NewsLeader. In addition, a series of newspaper ads ran over the summer of 2015. The newsletter and survey were also promoted on social media and the City billboard. Three Pop Up Planning events were held over the summer (Canada Day, Twelfth Street Music Festival, New West Pride) where the vision and goals (along with the housing continuum) were presented for review and comment.

Advisory Group members also reviewed the vision and goals and provided feedback. They were also asked to help disseminate the information.

Staff presented the draft vision and goals to the following City committees for their input:

- Access Ability Advisory Committee
- ActBiPed
- Advisory Planning Committee
- Community Heritage Commission
- Community and Social Issues Committee
- Economic Development Advisory Committee
- Environment Advisory Committee
- Multicultural Advisory Committee
- Seniors Advisory Committee

All of the feedback received from the committees is included in **Attachment 3**.

ii) Revised Draft Vision

The vision is a vivid description of the community's aspirations for the future of the city. It provides a clear, yet brief direction for the OCP.

The original draft vision is included in **Attachment 1**. There was general agreement with the vision statement. Of the online survey respondents, 77% felt that the statement describes the future they envision for New Westminster. There was also general agreement that it was too long and that it tried to convey too much information. However, different groups felt differently about what could be removed from the vision statement.

The following is the revised draft vision:

New Westminster is a caring, healthy, inclusive, sustainable, complete and prosperous city where investment, growth and development contribute to a high quality of life for all. Community members have opportunities to connect to the natural environment and to each other. The city is well connected by exceptional public spaces and is easily accessible by foot and by wheels. Each neighbourhood has a unique character and cultural identity, and exhibits a high quality of urban design that is well integrated with the city's heritage assets.

iii) Revised Draft Goals

The goals are broad statements describing the results that the OCP would seek to achieve in relation to policy areas (e.g. economy, housing, environment, heritage, well-being). Each goal is a present-tense statement that the OCP will aim to make true by 2041.

The original draft goals are included in **Attachment 1**. Each of the revised draft goals is included in the table below.

Policy Area	Goal
Community and Individual Well-Being	New Westminster is an equitable, inclusive, safe, and welcoming place where all community members have opportunities to make a contribution, while feeling connected and accepted.
Culture	New Westminster is encouraging and supportive of opportunities to generate, encounter and develop the diverse, creative, spiritual, emotional, intellectual and material aspects of the city and the community.
Economy and Employment	New Westminster is an intelligent city that has a diverse and adaptive economy and is a desirable place to work, live, shop and invest.

Policy Area	Goal
Energy, Emissions and Climate Change	New Westminster is an energy-efficient and low-carbon community that takes action to reduce greenhouse gas emissions and is resilient to the impacts of climate change.
Environment and Natural Areas	New Westminster protects and enhances its urban green spaces and natural habitat areas that connect the region and support biodiversity and healthy communities.
Hazards	New Westminster protects against land use related hazards and manages associated risks.
Heritage	New Westminster has a strong sense of historic identity, and it values, promotes and protects its physical heritage assets.
Housing	New Westminster's neighbourhoods are great places to live and have diverse housing choices that meet the needs of the community.
Parks and Recreation	New Westminster provides excellent programs, events and recreation opportunities for all within a high quality, comprehensive network of parks, open spaces and facilities.
Public Realm and Urban Design	New Westminster is a liveable city, with an attractive, dynamic urban character demonstrating innovation and leadership in the design of the built environment.
Transportation and Accessibility	New Westminster's regionally connected, multi-modal, transportation system is accessible for people of all ages and abilities, supporting a sustainable, resilient and prosperous community.
Utilities and Service Infrastructure	New Westminster has reliable, resilient and innovative servicing that efficiently and effectively meets the needs of the community and reduces impacts on the environment.

The previous goals presented to Council and the community also included a goal for Food. The food goal has now been changed to a policy under the Community and Individual Well-Being policy area. There was also a Health goal previously. The health goal has been removed and instead health is being integrated into all of the policy areas. Fraser Health has continued to work closely with staff to help with this task.

iv) New Draft Policies

Staff teams were established for each of the policy areas early in the OCP review process. The teams include staff members from different City departments whose work relates to the policy area. They also include representatives from Fraser Health, who are working closely with staff to ensure that there is a health lens on the entire OCP. The staff teams created the first draft of the policies based on community feedback, Metro Vancouver's Regional Growth Strategy, Envision 2032, and background research. The draft policies were presented to the Advisory Group and revisions were made based on their feedback (included in **Attachment 4**).

The proposed policies for each of the policy areas are listed below.

Community and Individual Well Being Policies

1. Create a community which is welcoming, inclusive and accepting of people with different abilities, ages, backgrounds, cultures, incomes and lifestyles.
2. Develop civic facilities, infrastructure, programs and services are accessible to and inclusive of an aging population.
3. Foster a community in which children, youth and families can meet their diverse needs and in which they feel a sense of belonging.
4. Facilitate the development of an adequate number of quality, accessible and affordable child care spaces which meet the needs of residents and workers.
5. Foster a community which proactively addresses health issues and facilitates healthy built environments.
6. Create a safe community for residents, students, visitors and workers.
7. Create a more equitable and livable city in which all residents are able to meet their basic needs.
8. Encourage social connectedness, neighbourliness and community building.
9. Facilitate and support civic engagement, including with at-risk, marginalized and vulnerable populations.
10. Facilitate opportunities for growing food and participating in food culture.

Culture Policies

1. Encourage initiatives and development that acknowledge and contribute to the City's distinct identity and a sense of place.
2. Foster a wide range of art initiatives and opportunities for creative engagement.
3. Acknowledge cultural heritage as a basis for our social identity and development, and as the endowment that each generation receives, reworks and passes on.

Economy and Employment Policies

1. Foster creative and knowledge-based sectors that cultivate innovation, promote entrepreneurship and generate employment.
2. Support the growth and well-being of new and existing businesses of all sizes.

3. Promote diverse range of retail and amenities for all residents and employees.
4. Protect our industrial land base.
5. Encourage employment-intensive and sustainable industrial uses.
6. Foster a strong tourism sector.
7. Encourage office development and more versatile workspace in new and existing buildings.
8. Collaborate with and support government organizations and institutions as major employers and economic generators

Energy, Emissions and Climate Change Policies

1. Foster continuous improvements in energy conservation and efficiency, and greenhouse gas reductions for new and existing buildings.
2. Encourage renewable and low carbon energy systems that service our homes, businesses and local economy.
3. Reduce transportation energy use and related greenhouse gas emissions.
4. Prepare for and reduce the future impacts and risk to public health, property and the natural environment due to climate change.

Environment and Natural Area Policies

1. Protect and enhance natural habitat areas and ecological systems including, the Fraser River, Brunette River, Glenbrooke Ravine and large treed parks.
2. Enhance and celebrate waterway corridors as a place of work, leisure and ecology.
3. Ensure natural areas and ecological elements are integrated and enhanced throughout the urban environment.
4. Facilitate community environmental stewardship initiatives that protect and restore ecological health.

Hazards Policies

1. Use emergency management programs to protect critical City infrastructure from emergency events.
2. Promote community awareness and personal preparedness activities that will help residents and local businesses prepare for, respond to and recover from emergency events.
3. Protect against and minimize the impacts of sea level rise and Fraser River flooding.
4. Ensure that buildings are designed, built, maintained and retrofitted in ways that minimise the risk of hazards.

Heritage Policies

1. Identify and recognize physical heritage assets as a key component of the city's distinct character.
2. Retain and protect physical heritage assets city-wide.
3. Manage heritage assets and the city's historic narrative within a context of change.

4. Promote the city's heritage as a brand and an experience that makes New Westminster distinct.

Housing Policies

1. Facilitate the creation and maintenance of housing that offers options for people who are homeless or at risk of homelessness.
2. Facilitate access to affordable and non-market housing for low to moderate income households.
3. Foster a rental housing stock in which tenants have adequate opportunities to live in healthy, safe and secure housing.
4. Create neighbourhoods with housing options for people of all ages, abilities and household types which meet their changing needs.
5. Design housing to be livable and foster social cohesion and connectivity.
6. Provide housing to meet the needs of the projected population in ways that ensure growth contributes positively to the neighbourhood.

Parks and Recreation Policies

1. Maintain and develop a network of trails and greenways.
2. Provide well-designed parks and open spaces that reflect the needs and demands of our diverse and growing community.
3. Ensure versatile recreation facilities and programming that are responsive to the changing needs of our community.
4. Find opportunities to reallocate existing remnant, underutilized or orphaned public lands to create innovative parks and open spaces.
5. Create connectivity to and along the city's waterfront while also enhancing the diversity of experiences and activities along the waterfront.

Public Real and Urban Design Policies

1. Require a high standard of urban design to establish attractive and well integrated development throughout the city.
2. Create an attractive, inclusive, safe and healthy public built environment.
3. Design Great streets that promote livability, animate the public realm and encourage people of all ages to linger.

Transportation and Accessibility Policies

1. Support the development of Great Streets as destinations unto themselves and as mobility corridors that connect key destinations.
2. Encourage people to walk more by making it safer, more comfortable and more convenient to walk to key destinations throughout the city.
3. Develop a complete network of bikeways and greenways, providing convenient routes that feel safe and comfortable for people of all ages and abilities.
4. Collaborate with TransLink to facilitate frequent, efficient, inclusive and reliable transit service and amenities.

5. Manage the City's road network to prioritize active transportation and for the safety of all road users.
6. Minimize the impacts of goods and services moving through and to the community.
7. Facilitate design that mitigates the adverse health impacts of motor vehicles and trains.
8. Manage parking so that sustainable modes of transportation are supported.

Utilities and Service Infrastructure Policies

1. Plan, construct and operate City services in a manner that best serves the community while protecting public health and the environment.
2. Integrate stormwater management and potable water conservation into the planning and design of buildings and infrastructure.
3. Decrease the amount of waste generated and divert as much material from the waste stream as possible.
4. Provide the infrastructure that enables a digital economy.

NEXT STEPS

The next public consultation milestone will be in the fall (September/October 2016). The consultation will focus on the completed portion of the OCP Framework which includes the draft vision, goals and policies. It will also include the first draft of the land use designation map, which staff will be developing over the summer.

In addition to the public consultation events held throughout the city and focus meetings with groups (e.g. business, environmental), this phase will also include consultation with all of the relevant City Committees. Each committee will have the opportunity to focus in on the policies most relevant to them and provide feedback about what refinements should be made and what, if anything, is missing from the policies. The ongoing consultation with external stakeholders such as TransLink and Metro Vancouver will also continue.

After the consultation on the OCP Framework has been completed a report will be presented to Council that summarizes all that was heard during the consultation and will seek direction on what changes should be made to each of the framework components.

Staff will then create the first draft of the Official Community Plan, which will include a more detailed explanation that elaborates on and describes the intent of each policy. Actions will also be listed under each policy that the City needs to undertake or continue to do over time to achieve the policy.

The draft Plan will be presented to Council late in 2016. The last consultation milestone will be on the full draft of the document. It is anticipated that process to adopt the OCP will take place early in 2017.

Concurrently to this process, staff will be drafting development permit area design guidelines related to infill housing which will also require public and stakeholder input in a parallel consultation process.

SUSTAINABILITY

The Official Community Plan (OCP) review will integrate the City's Envision 2032 Sustainability Framework into the updated OCP document. The resulting OCP will be grounded in sustainability, and will be developed with extensive community engagement and full consideration of social, cultural, economic and environmental perspectives. It will provide a sustainable decision-making framework for the future development of the city.

INTERDEPARTMENTAL LIAISON

The OCP is being developed as a coordinated interdepartmental process, focused on creating a single, commonly-held vision that is supported by the community and understood by all potential audiences. An interdepartmental team is involved with researching components of the OCP and meets on a regular basis to discuss process strategy and policy issues. Other related staff are updated regularly on the process at the inter-departmental Development Review Committee. Staff will continue to be invited to contribute their insights and feedback and ultimately will be presented the final documents with regard to applying them in their areas of responsibility.

OPTIONS

The following options are presented for Council's consideration:

1. That Council endorse in principle the revised draft vision and goals, and new draft policies outlined in this report as a basis for the next stages of community consultation.
2. That Council provide staff with alternative direction.

Staff recommends Option 1.

ATTACHMENTS

- Attachment 1: Original Draft Vision and Goals
- Attachment 2: Vision and Goal Online Survey Feedback Received
- Attachment 3: City Committee Consultation Feedback Received
- Attachment 4: OUR CITY Advisory Group Feedback on Draft Policies

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Approved for Presentation to Council



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Director of Development Services



Lisa Spitale
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Attachment 1
Original Draft Vision and Goals

The following is the draft **Vision**:

New Westminster is a caring, healthy and livable city, where community members feel connected to the built and natural environments and to each other, and where investment, growth and development contribute to a high quality of life for all. Throughout the city a variety of services and employment opportunities are connected by vibrant public spaces that are easily accessible by foot and by wheels. Each neighbourhood has a unique character that includes buildings and open spaces with high quality urban design that are well integrated with New Westminster's heritage assets, reduced environmental impact and contribute to the city's cultural identity.

Each of the draft goals is included in the table below.

Policy Area	Goal
Community and Individual Well-Being	New Westminster is a caring, inclusive, safe, supportive and welcoming place where all community members have opportunities to contribute, while feeling connected and accepted.
Culture Goal	New Westminster supports opportunities for community members and visitors to connect with the distinct spiritual, emotional, intellectual and material features of the city through the arts, history, celebrations and each other.
Economy and Employment	New Westminster has a diverse economy that prioritizes strategic growth in knowledge, industry and health sectors, and around transit stations and in the downtown, creating a desirable place to work, shop and invest.
Energy and Emissions	New Westminster is an energy efficient, low-carbon, and resilient community.
Environment and Natural Areas	New Westminster protects and enhances urban natural and habitat areas, demonstrating leadership in environmental stewardship and land management practices.
Food	Access to fresh and local food in New Westminster, creates opportunities for residents to connect with food and with each other in a meaningful way.
Hazards	New Westminster protects against hazards and manages associated risks.
Health	New Westminster is a healthy community where all residents are active, safe and supported.

Policy Area	Goal
Heritage	New Westminster has a strong sense of historic identity and values its heritage assets.
Housing	New Westminster's neighbourhoods are great places to live and have diverse housing choices that meet the present and future needs of the community.
Parks and Recreation	New Westminster provides excellent recreation programs for all within a high quality, comprehensive network of parks, open spaces and facilities.
Public Realm and Urban Design	New Westminster is a livable city, with an attractive, dynamic urban character demonstrating innovation and leadership in the design of the built environment.
Transportation and Accessibility	New Westminster's multi-modal transportation system supports a compact, sustainable, resilient community, which is an important economic hub within the region.
Utilities	New Westminster has reliable, resilient and innovative servicing that efficiently and effectively meets the community's needs.

Attachment 2
Vision and Goal Online Survey
Feedback Received

Draft Vision

1) Does this statement describe the future you envision for OUR CITY?

Number of respondents: 69

Choice	Total	%
Yes	53	76.81
No	5	7.25
Not sure	11	15.94

What would you like to see added or removed from the draft Vision?

- ..the city demonstrates fiscal responsibility & sustainability in delivering programs&paying staff...consistently adding value & reducing costs to the taxpayers...
- New Westminster respects its historic past and unique connection to the Fraser River, while also valuing creative ideas and new solutions to urban challenges.
- Sustainably. Are we paying for our infrastructure over the lifecycle. Productive places. We as a society make strategic investments in places that make money. See strongtowns.org
- Keep variety of services. Keep employment opportunities. Keep public spaces. But for heavens sake get rid of the fuzzy statement about "services and employment opportunities connected by vibrant public spaces..". And while you're at it, get rid of vibrant. We want some of our public spaces to be quiet, calming and peaceful.
In "Each neighbourhood has a unique character that includes buildings and open spaces .." replace "that with "and"; after all, the buildings are in the neighbourhood not in the character.
- The word INCLUSIVE.
- driving ease needs to be addressed. while I rarely drive, getting into New West is easy, but getting out and about can be difficult.
- New Westminster should become part of Burnaby so we can work together as part of a regional plan.
- affordable?
- If investment etc. is the key priority, the rest is all just 'churn'.
- If the intent is to sacrifice one or two communities to high density investment and provide 'caring, healthy and livable to the rest, the entire exercise is irrelevant.
- we need way more trees and Parks, especially in the Downtown area, to curb all the emission from the Cars and Trucks traveling through New West
- ...and I don't mean Dog-parks, that just leave a big stink
- Added: The neighbourhoods which comprise our city are connected to each in

physical and social terms; lines of transportation and social division are actively overcome.

- New Westminster embraces and celebrates the Fraser River as a place of work, leisure and ecology.
- quality health care
- Not specific or new enough for me. These seem like general goals that any city metro Vancouver city is already trying to achieve. We already care about our heritage sites. Or maybe I don't know what a vision is. I thought a vision is what you want to be in the future. In this case this just outlines what we already are doing.
- I would remove the last phrase "help reduce environmental impact and contribute to the the city's cultural identity." and state " each neighbourhood...buildings and open spaces that are environmentally friendly and of high quality urban design...."
- I simply do not think that we can consider ourselves truly a city due to the lack of an industrial/business base. Once we were a city, now we are a suburb where people live, procreate, and recreate but work elsewhere.
- The City is not liveable when we have the heavy traffic issues, specifically Large trucks, and the noise levels in the Downtown corridor. There is little natural environment left in the Downtown and the new towers on the waterfront will put up another barrier to the river.
- Sentences are too long and unwieldy. This reduces the clarity of the vision statement. The statement's emphasis is on the structure of the city, and I'd like to see more about the process - how the City will encourage and support resident "engagement" in building and operating the city.
- It is trying to say too much in one statement.
- It does try to say too much in one statement
- What does caring refer to?
- Very high level statement with few specifics. How this is achieved will be different for everyone. The devil will be in the details
- "Each neighbourhood has a unique character that includes buildings and open spaces with high quality urban design". I don't like the integration of urban design in heritage areas. For example I would hate the site of the Columbia St fire to be rebuilt in a manner that mirrors the futuristic style of the Anvil Centre, rather than the iconic Columbia St brick buildings.
- The passage of commercial traffic through the city is managed in a way all stakeholders can accept.
- It's pretty vague PR-speak, for the most part. Sorry, but the city planning department has lost my trust.
- Less traffic and livable streets
- Something about traffic management being a priority
- I know that we can't mention everything but is diversity worth mentioning?

- I think I would like to see the heritage and natural assets of the city have a more prominent place in the vision. Rather than being a final statement I'd like to see heritage woven in near the beginning. Heritage is a large part of the city's cultural identity. Similarly the natural environment is what will reduce environmental impact, supports healthy lifestyles, creates community connections and enhances quality of life. I like the vision statement but I think a statement about heritage (and culture) should stand alone, as should a statement about our natural environment (livability, health, quality of life). Preferably before the line about investment, growth and development which should support both heritage/culture and natural spaces in the city.
- Put people before built structures and natural environments before built structures.
- I'd like to see something about being welcoming to new arrivals to the community.

Community and Individual Well-Being

New Westminster is a caring, inclusive, safe, supportive and welcoming place where all community members have opportunities to contribute, while feeling connected and accepted.

2) Does this Goal describe the future you envision for OUR CITY?

Number of respondents : 60

Choice	Total	%
Yes	52	86.67
No	1	1.67
Not sure	7	11.67

What would you like to see added or removed from this draft Goal?

- Technology leaders
- Great, but really a little bit too much like motherhood and apple pie.
- reset
- it would be nice to have a community Centre in the Downtown area, that would connect people 70.71.10.253 : homes for less fortunate
- Use technology to make the community feel connected, use more social media or make a centralized and useful platform to advertise community events and local businesses.
- I think this is too wordy
- How about "where all community members have (meaningful?) opportunities to contribute to the city's well-being, and are encouraged to do so." (Forget the "feeling connected and accepted".)
- Great statement but cautionary note. It sets too high of a goal which in turn will

make it prone to perhaps disappointment and even ridicule in the future. You may want to re-word it to sound more realistic and achievable.

- It may be better to re-word the statement like this "Our ongoing goal for the city of New Westminster is to be a caring inclusive, safe, supportive and welcoming place. We want all communities members to have opportunities to contribute, while feeling connected and accepted. Input from community members will be valued and acted upon providing they are given in the spirit of our ongoing goal."
- Again, what does this really mean? Lots of fluff here.
- Less traffic and livable streets
- I like this goal

Culture

New Westminster supports opportunities for community members and visitors to connect with the distinct spiritual, emotional, intellectual and material features of the city through the arts, history, celebrations and each other.

4) Does this Goal describe the future you envision for OUR CITY?

Number of respondents : 52

Choice	Total	%
Yes	41	78.85
No	3	5.77
Not sure	8	15.38

What would you like to see added or removed from this draft Goal?

- Create a cultural identity for New Westminster
- What does material features mean?
- What is meant by distinct spiritual features, emotional features etc? instead of ". to connect with .. blah .. blah blah..features of the city through the arts, history etc," why not "to become involved with arts, history, celebrations and each other
- Spiritual is not needed
- I'm trying to analyze this sentence and it is unclear to me. Does this sentence mean that New Westminster supports the arts, history, celebrations, etc. because they offer some sort of spiritual, emotional, intellectual and material experience? Or does it mean that New Westminster supports opportunities for people to connect with the arts, with history, with celebrations, etc.)?
- Adding "and (with) each other" at the end sounds redundant.
- Celebrations should be encouraged, but organised by local interest groups.
- Maybe something indicating the level of commitment intended? I suspect we

are not looking to be among Canada's leaders in this, just to do it at a suitable level.

- Remove spiritual. I can't think of any spiritual journey I want to make with my neighbours. Add historical. Let's remember that history is important to those who live here. Why is sport not included?
- Less traffic and livable streets
- Add something about sports - sports are a big part of Canadian culture so they should be part of the New West culture
- 1. Modern swimming pool, community centre, arena, and library complex
- 2. Improved road signs and sidewalks
- heritage is also culture.
- Equally important are cultural events which expand our knowledge and mindset - so "connect" with the city yes but expand our experience of arts, history, culture.....
- No Input
- What distinct spiritual? Suggests a one-religion city. Emotional? Cities are not emotional.

Economy and Employment

New Westminster has a diverse economy that prioritizes growth in knowledge, industry and health sectors, and around transit stations and in the downtown, creating a desirable place to work, shop and invest.

6) Does this Goal describe the future you envision for OUR CITY?

Number of respondents : 49

Choice	Total	%
Yes	34	69.39
No	5	10.20
Not sure	10	20.41

What would you like to see added or removed from this draft Goal?

- ..ideological barriers to business exist due to a lack of experience in/the private sector by many staff & councillors
- add the 'creative sector' -- work/live studios for artists
- Work towards establishing New Westminster as an Intelligent City.
- Industry? Is this really a word for 2041? How about small business. How about encouraging entrepreneurs.
- Again you have used "that" when it should be "and". It's the city that prioritizes growth, not the economy.

- Remove: around transit stations and in the downtown

People think Skytrain when transit station is mentioned. One can take a connecting bus. The major streets (North- South) can be developed for these types of businesses with housing above. It does not all have to be crammed into a few areas.

- New Westminster should focus on Small Businesses, and Quality stores(not Dollar-stores) to attract Customers for the unique blend of old Heritage ,lots of Small stores for shopping, therefor the lease rates in the Downtown area should be kept at a low rate so that the City can attract unique Stores, Art Galleries, Small Coffee Shops, ...etc....

that would all blend in very nice with all the heritage buildings

- Unclear wording - is economic growth away from the transit stations ignored (Braid, Queensborough)?

What about local serving retail and the high streets (12th, E Columbia)?

- -this city needs to attract those with academic backgrounds and will only do so by maintaining what distinguishes it from other cities - its heritage.
- Industry, because what industry has been prioritized? Industry has been driven out and replaced with condos, noise complaints, environmental complaints.
- New Westminster's diverse economy is described as what (knowledge, industry and health) and where (around transit stations. That's fine. But that description doesn't smoothly lead to the conclusion that consequently New Westminster has created a desirable place to work, shop and invest. I kind of like the idea, but the way in which it is expressed isn't as clear as it could be. Maybe two separate sentences?
- There are already high density areas around Sapperton and New Westminster skytrain which already support this. New Westminster would benefit more from milk densification of suburban areas, rather than the over-densification of urban areas.
- Why prioritize growth in areas we happen to have already? Why not encourage some diversification?
- Start working on livability for residents. Get some more amenities. Encourage businesses that are missing here: decent hardware store, for example. Its quite silly to have to drive for basic necessities.
- Build a highschool, two even!
- Less growth, less traffic, less noise, less parking
- Add something around traffic management while achieving these goals
- Remove "and in the downtown". All communities should apply with this statement, limiting and defining who gets to see these improvements is unfair to those communities not mentioned.
- Too limiting who knows what is happening in 25 years. Should not be tying into present desires.

Energy and Emissions

New Westminster is an energy efficient, low-carbon, and resilient community.

8) Does this Goal describe the future you envision for OUR CITY?

Number of respondents : 47

Choice	Total	%
Yes	36	76.60
No	6	12.77
Not sure	5	10.64

What would you like to see added or removed from this draft Goal?

- Energy efficient and public transportation
- How about being even better. Think more Vancouver with its greenest city initiative.
- Either remove resilient or define what the resilience is in response to.
- make sure that Traffic gets diverted to other routes (Highways), train emissions are kept low,
- We should be a leader in energy and emissions. We are a small city and a highly dense population meaning you have a lot of tax money to make it happen.
- We do a good job of supporting the use of transit by our citizens however the destruction we have been allowing recently of our older homes is not only sad but will be regrettable in the future. Other cities in the country (Winnipeg's River Heights) and world do not allow what we have been seeing more and more of in Queen's Park and Glenbrook North. We are the last city in the lower mainland to have a distinct heritage feel and we are allowing its slow demise! What is happening is the opposite of "green"
- From experience, only lip service is given to energy efficiency by the city.
- It's a bit bland and non-specific. I know it's intended to be a broad statement, but really it doesn't say anything to me.
- Not sure what "resilient" means in this context. If it means being prepared to support different approaches as relative costs change, good.
Will "low-carbon" include all the trucks and trains? If so, perhaps it's "as low-carbon as possible within existing constraints."
- We are a parking lot for several hours of the day.
- Less growth, less traffic, less noise, less parking
- Add something about low pollution, clean air and healthy. Note that we consider the environment with the decisions we make.
- What does resilient mean in this context?

- The waste management recycling in Sapperton spews a lot of particulate in the air. The breaking down of concrete and wood is done in the open and carried by the air currents for blocks. My furniture and deck are constantly covered with a dirty film. I realize this is a energy efficient plant, but has anybody thought about the health consequences of breathing this poor quality air?
- I think the statement should be expanded to include ways in which is will become low-carbon, resilient. This is not enough.
- No Input

Environment and Natural Areas

New Westminster protects and enhances urban natural and habitat areas, demonstrating leadership in environmental stewardship and land management practices.

10) Does this Goal describe the future you envision for OUR CITY?

Number of respondents : 47

Choice	Total	%
Yes	37	78.72
No	3	6.38
Not sure	7	14.89

What would you like to see added or removed from this draft Goal?

- ..far too much of city land is manicured to the point of sterility.. The head of horticulture is incompetent/anal/misguided and behind the times...his staff must be similar...environmentally unaware &uncaring
- New Westminster has a low percentage of park space, this must be increased.
- I you want to keep the word habitat then consider saying "urban and natural habitat areas" not "urban natural and habitat areas". The latter suggests that a habitat area is something other than an urban or natural area. If it's a third type of area this needs explaining.
- absolutely! we need more trees! to get the Air quality better !
- create green rooftops, more Parks
- How about adding the word "all" after "protects and enhances". Otherwise the goal allows New Westminster to protect and enhance some, but not all.
- Once again, this does not read as a goal. It reads as a statement of fact which I believe will make it open to criticism.
- How about "best practices" instead of "leadership"? I don't need us to be out ahead of the pack; it would be enough to be near the front.
- unsure. But I think we should keep out remaining green space rather than sell out to developers.

- Less growth, less traffic, less noise, less parking
- No Input
- "Urban natural" sounds like contradiction. Remove "urban"

Food

Access to fresh and local food in New Westminster, creates opportunities for residents to connect with food and with each other in a meaningful way.

12) Does this Goal describe the future you envision for OUR CITY?

Number of respondents : 46

Choice	Total	%
Yes	37	80.43
No	3	6.52
Not sure	6	13.04

What would you like to see added or removed from this draft Goal?

- Encourage growing and consuming of local food 162.156.161.159 : No "we don't connect with food in a meaningful way", we eat it
- Instead of "creates opportunities for residents to connect with food and with each other in a meaningful way"; how about "makes it easier to get healthy food, supports local suppliers, and reduces transportation impacts"
- Add GROW to connect with
- local food is super!
- imagine it is not transported over millions of miles to your table! fresh and great tasting
- More farmers' markets -- but be sure that the markets do not charge "according to the neighbourhood". The same merchants at the Farmer's market at City Hall charge LESS for goods at Coquitlam Blue Mountain.
- reduce domination of save on foods in retail food sector
- -Our lovely farmer's market is such an excellent example of how the community can connect in a meaningful way
- I'd just leave it at access to fresh and local food.
- It's a bit vague. But maybe that allows for lots of activities that can develop from this broad statement, e.g. Grow your own, or shop locally? Access to fresh and local food via Farmers' Markets? Or via community gardens? Or via stores that sell local produce? Or more "Plant-a-Row, Grow-a-Row initiatives? Or gleaner-type initiatives? (Maybe all these ideas should be in the next block - #13)

- I like the statement. This is motherhood.
- I don't need to connect with food in a meaningful way. I just need to eat healthy stuff. Next you're going to tell me to be mindful. But yes, make sure we can get fresh and local food, and continue doing things that include food as part of community-building.
- Where do we get really local food in New West? is the farmers market stuff truly local? Do we have any food growers in New West?
- Less growth, less traffic, less noise, less parking
- I think the statement needs to be more focused on supporting community gardens, farmer's markets, local producers and supportive policies. Can we have chickens and goats in our yards in New West?

Hazards

New Westminster protects against hazards and manages associated risks.

14) Does this Goal describe the future you envision for OUR CITY?

Number of respondents : 48

Choice	Total	%
Yes	32	66.67
No	4	8.33
Not sure	12	25.00

What would you like to see added or removed from this draft Goal?

- More information and awareness of potential dangers is needed
- Does this mean repairing cracked, broken sidewalks? Does this mean not planting trees right where the bus stops.
- This is so general I don't know what it actually means.
- It's definitely a broad statement. Perhaps it needs some associated activities articulated in order to illustrate the statement. I assume this means New Westminster has a flood management plan? And perhaps a train derailment plan? And perhaps a bridge collapse plan? And so on.
- I am unsure of what this refers to?
- "Manages risks" implies spending prudently, rather than providing never-fail shields at infinite cost. But it doesn't come right out and say it, and many won't follow the implication.
- I don't see how you plan to achieve or track this. You've done very little with regard to traffic mitigation.
- Less growth, less traffic, less noise, less parking
- maybe list a few hazards and risks that we are protected about but don't limit to

only those listed

- Does this even need to be mentioned? I would have assumed.
- Specifics! We can't "protect" citizens from hazards such as floods, tsunamis and earthquakes. But the city can develop protocol and guidelines in the event of a... flood or earthquake your local school is a meeting point.....and ensure citizens know what to do. Managing risk does mean creating protocol for hazardous spills, explosions, which is important with the train and traffic volume in New West.
- No Input
- This isn't very specific. Is this talking about natural disasters? Political attacks? Very vague.
- Minimize risks, not manage

Health

New Westminster is a healthy community where all residents are active, safe and supported.

16) Does this Goal describe the future you envision for OUR CITY?

Number of respondents : 46

Choice	Total	%
Yes	38	82.61
No	3	6.52
Not sure	5	10.87

What would you like to see added or removed from this draft Goal?

- Impossible for ALL residents to be active, safe and supported. Delete all.
205.250.81.115 : I like the ethnical mix in New West!
- I feel save walking alone somewhere even in the evening
- Fraser Health has to step up and provide services for Seniors, without charge.
A senior who cannot vacuum has to pay for a private housekeeper, which can be expensive.
- My experience with Fraser Health almost cost me my home because of the charges for Health services.
- I'm fine with active and safe. I don't like the "supported" statement.
- This broad statement doesn't seem achievable. It's the word "all". I can't envisage a community where ALL residents will be active, safe and supported. For example, we can't ensure safety. There is always risk. (It may be managed as best we can, but it's always there.)
- Not all residents can be active, and some don't want to. Some choose not to be healthy. In both cases we must be careful how hard we push them on it.

- But in general, yes.
- what do you mean by "supported"? Very airy-fairy language.
- Less growth, less traffic, less noise, less parking
- Expand! You can't make all residents be active, but you can support being active by providing.....parks, recreational facilities, safe sidewalks and walking corridors, bike routes,
- Remove or find another way to define "are active". Promotes stigma against those who may not appear to be active in a physical sense.
- Residents are encouraged, cannot ensure "all"

Heritage

New Westminster has a strong sense of historic identity and values its heritage assets.

18) Does this Goal describe the future you envision for OUR CITY?

Number of respondents : 47

Choice	Total	%
Yes	41	87.23
No	1	2.13
Not sure	5	10.64

What would you like to see added or removed from this draft Goal?

- Protect heritage and build on it.
- keep the heritage Homes, set up a fund for them, or create a fund at gofundme.com so we can keep New Westminster a beautiful heritage home city that has some vibe!
- Noting that there is more to the history of our city than the colonial period - both before and after.
- -This is imperative and is what distinguishes us from the cities around us! Current proposed zoning changes do not reflect this at all - please be careful here as once zoning changes occur, change will occur very quickly (one does not need to look very hard to see this occurring all over the lower mainland!)
- I'm OK with the statement.
- While this is important, it is also important to increase density in most areas of the city for safety and for improving the economy.
- This means there needs to be a balance.
- It's good.
- Less growth, less traffic, less noise, less parking
- Unless the homes are in Queens Park area, I see a lot of older homes being tore down and square boxes put in place.

- That doesn't have much punch. "Values"? "Strong sense" ??
- How about "protects". Identify historical significance of the city. "supports development which embraces the historic identify" New West is unique in maintaining historically significant houses, buildings, and this is entwined with culture, sense of community.
- No Input

Housing

New Westminster's neighbourhoods are great places to live and have diverse housing choices that meet the present and future needs of the community.

20) Does this Goal describe the future you envision for OUR CITY?

Number of respondents : 48

Choice	Total	%
Yes	39	81.25
No	4	8.33
Not sure	5	10.42

What would you like to see added or removed from this draft Goal?

- add medium density housing such as row housing and low rise apartment buildings.
- Do we really have diverse housing choices yet? Missing middle housing.
- The mismatch in tense between "meet " and "future needs" needs fixing
- while this is true, I feel sorry for the high density in Downtown as I am sure no soil samples have been taken before the buildings were approved by the City.
- Downtown New West is Fraser River sediment, which will become liquefied in case of a strong earthquake ...which may send a lot of high-rises tumbling it would have been better to build the High-rises on the top of the hill also by building more High-rises in the Downtown area, it will become like Chicago, channeling the wind through narrow ways
- There needs to be more social housing, particularly for seniors.
- Diverse housing choices are important but New West should tread very carefully here. We must protect what distinguishes us from other cities in the lower mainland (our heritage) and the current proposed changes do not do that. SFO zoning must continue to exist in desirable areas and eliminating this between Princess and 8th will destroy part of the original Queens Park.
- Sounds good to me.
- "great places to live" is woolly. Is a street of small, tired houses opposite a tattoo parlour and a dealer of cheap used cars a "great place to live"? Not really, but it's what some people find workable. Give them a park and bus

service and a couple of restaurants and so on, and it becomes an acceptable place.

- Is the goal to make each neighbourhood have a certain character and completeness? Maybe there are better words.
- More freeholds and carriage houses needed. More housing for families.
- Less growth, less traffic, less noise, less parking
- Family friendly housing? Dedication to meeting the needs of a diverse population?

Parks and Recreation

New Westminster provides excellent recreation programs for all within a high quality, comprehensive network of parks, open spaces and facilities.

22) Does this Goal describe the future you envision for OUR CITY?

Number of respondents : 45

Choice	Total	%
Yes	41	91.11
No	1	2.22
Not sure	3	6.67

What would you like to see added or removed from this draft Goal?

- Increase green spaces
- Canada Games pool needs to be rebuilt
- I'm not sure about the word "network". The parks, open spaces, and facilities are not connected in a network. They're more of an inventory than a network.
- "Excellent" and "high quality" - does that mean fewer but nicer? Are ten excellent things better than twelve very good things for the same total cost?
- Perhaps "well-maintained" is implied by the above words, but I'd like to see it in there anyway.
- Less growth, less traffic, less noise, less parking
- include diversity so that not all about sports but includes arts, entertainment and the environment
- Parks and open spaces are the most important, most accessible, and cost effective recreation asset in New West. But they are not "programs". We need protected, enhanced, safe, visible and accessible parks.
- No Input

Public Realm and Urban Design

New Westminster is a livable city, with an attractive, dynamic urban character demonstrating innovation and leadership in the design of the built environment.

24) Does this Goal describe the future you envision for OUR CITY?

Number of respondents : 46

Choice	Total	%
Yes	36	78.26
No	5	10.87
Not sure	5	10.87

What would you like to see added or removed from this draft Goal?

- ...it's not anymore progressive than other cities...this is a subjective/insular self-serving/congratulatory phrase
- Create local hearts within neighborhoods.
- Dynamic character means what??
- I am not sure what 'liveable' means? What does 'innovation and leadership in design' mean? These are statements without content that cannot be contradicted, and so can be used to justify anything. Can we give some content to these so that they say what we want, not what sounds warm and fuzzy. My suggestions: liveable for the most disadvantaged among us, and innovation and leadership in creating affordable housing for families.
- Add a mention that areas currently less attractive and less dynamic can also be lifted up somewhat.
- Too vague.
- what exactly do you mean by innovation and leadership?
- Less growth, less traffic, less noise, less parking
- Enough of the era of "iconic" architecture, literally promotes to "shock and awe." We need to promote principles of design that help connect us with the land, the ecology.
- We need passive solar design that basically reduce the need for artificial light, heat, cooling, air circulation.
- We need spaces that feel human, to toddlers and frail elders, and that facilitate our meeting new neighbors and cooperating o improving our lives.
- No Input
- A way to measure this.
- Do not like this "built" term, suggests only good if man made

Transportation and Accessibility

New Westminster's multi-modal transportation system supports a compact, sustainable, resilient community, which is an important economic hub within the region.

26) Does this Goal describe the future you envision for OUR CITY?

Number of respondents : 45

Choice	Total	%
Yes	36	80.00
No	3	6.67
Not sure	6	13.33

What would you like to see added or removed from this draft Goal?

- What's with the last line about with the "economic hub...". This has nothing to do with the title "transportation and accessibility"
- It's the transportation system that needs to be resilient, not so much the community.
- remove resilient
- As with the previous goal - who can disagree with having a multi-modal system and an economic hub - what is left unsaid is that we want less of road-based modes, and we want a hub that accessed by transit, rail and water. Can we not say that we want fewer cars and trucks driving through our city, which means we are also willing to be the source of fewer car and truck trips?
- The way it's expressed, the statement sounds more like an economic-development statement that a "how do we all get around" statement. Maybe two separate sentences?
- I don't really understand what this means. "Resilient" seems to imply that we better hang tough, there is bad stuff coming.
- It might be time to drive a post in the ground that says our city will not be overwhelmed by trucks, trains and commuter cars. We welcome them, but only up to a point, and we assert our right to impose conditions on their passage.
- Stop being so vague! What's a resilient community?
- Less growth, less traffic, less noise, less parking
- - which is an important social, cultural and economic hub...
- We are a cohesive community where people born here find ways to stay here, and where people move here because they really love our community. Make it possible for people to experience this atmosphere and keep building it elsewhere. Our transit should bring us to places where we feel welcome and can start to see why we love our city. Our transportation is a WAY to what we value, not just to get us from one place to another with less bother.
- Your goal of transportation and accessibility is at odds with "economic hub". I support the first half of the statement especially if you strengthen "compact" and "sustainable". We don't have either currently.
- No Input
- Not clear on what this means. More specific, more measurable.

Utilities

New Westminster has reliable, resilient and innovative servicing that efficiently and effectively meets the community's needs.

28) Does this Goal describe the future you envision for OUR CITY?

Number of respondents : 44

Choice	Total	%
Yes	34	77.27
No	2	4.55
Not sure	8	18.18

What would you like to see added or removed from this draft Goal?

- Explore and use alternate energy
- I think the resiliency needs to be there for earthquake damage, and for liquefaction in Queensborough
- Again, the word resilient....very repetitive
- I would say that "quality infrastructure" is more to the point than "innovative servicing." I'm not sure I know what innovative servicing is and I'm not sure I want it.
- Don't know exactly what is meant by "utilities". I figure that's electrical and water. But there may be other stuff that I'm not aware of. Should the broad statement indicate the broad scope of the utilities themselves?
- Is "innovative" a nice-to-have where the others are must-have?
- Too vague. What a waste of time this survey is.
- Less growth, less traffic, less noise, less parking

Attachment 3
City Committee Consultation
Feedback Received

1. Official Community Plan Review Process – Lynn Roxburgh

Lynn Roxburgh discussed a presentation on the Official Community Plan (OCP) review process, which was launched in 2014.

Lynn informed the committee of the following:

- The last revision was in 1998 and the intent of the process was to provide a renewed vision for 2041.
- At the end of Step 3, the focus was now geared towards visioning goals, include transit modes, recreation, access, open space, nature, workshop employment and public art pieces – all designed to make the City more livable.

3.17 pm Janet Taylor arrived at the meeting (quorum obtained)

- 14 policy areas were developed and drafts have been prepared relative to the respective goals, policies and statements for each area. The drafts were intended to provide the City with proposed design guidelines for Council to amend bylaws and policy documents.
- Other groups and committees have already provided feedback that resulted in some statements being shortened while others were expanded.
- The next steps include further workshops and conversations in various communities throughout the city. It is hoped to have the draft OCP framework ready by spring 2016.
- Committee members were invited to provide input and feedback to enable further revision of the policy areas before a final draft is presented. [Other feedback and ideas can be provided either by e-mail directly to Lynn at: lroxburgh@newwestcity.ca or through the City’s website at: Newwestcity.ca/ourcity]

Members discussed:

- Regarding Transit & Access, there appears to be no mention of “people” in the statement. Also, there should be acknowledgment of pedestrians – those who use forms of mobility other than transit.
- The current OCP does not fully address accessibility issues; these need to be clearly stated in the new OCP.
- Include wording about safety and street lighting issues.

- Will the City address areas where sidewalk wheelchair ramps exist but there are no exit ramps? Will the City ensure that where new sidewalks are built, edges will be lower and smoother to accommodate wheelchairs?
- On the UBC campus, there are push button direction/navigation assistance kiosks that are especially helpful for persons with dementia who might need assistance. Perhaps this idea could be explored for possible future application in New Westminster.
- In summary, the OCP should address safety, attractiveness, easy to use/user friendly issues.

3:35 pm Lynn Roxburgh departed the meeting.

3.1 OUR CITY 2041: Official Community Plan Update

Lynn Roxburgh, Planner, and Jackie Teed, Manager, Planning, provided a PowerPoint presentation regarding an update on the development of the Official Community Plan.

In response to questions from the Commission, Ms. Roxburgh and Ms. Teed provided the following information:

- The City has not yet discussed development growth plans around the 22nd Skytrain station; however, there will be public consultation opportunities provided when the process commences;
- There are policy teams that investigate and address each OCP goal, including transportation and the economy;
- Employment lands, rather than only industrial lands, are included in the OCP and will be part of an overall economic strategy;

- It was suggested that residents have indicated the desire to establish New Westminster as one connected community rather than being distinguished into separate neighbourhoods; and,
- It was suggested that the high cost associated with single-detached housing results in it being undesirable for developers to build in between housing forms.

Discussion ensued, and the Commission noted the following comments:

- It was suggested that seniors may have the desire to relocate into townhomes, which is a concern as there is currently a lack of this type of housing in New Westminster;
- It was suggested that additional developments that could provide seniors with an independent living concept could benefit New Westminster;
- Concerns were expressed regarding the division of New Westminster into neighbourhoods, suggesting that it could result in disconnect amongst residents; and,
- The City was commended for proposing the addition of 700,000 square feet of commercial area in New Westminster.

Ms. Teed advised that the Commission will be provided with an additional OCP update in Fall 2015 after community engagement work is completed with respect to infill housing

3.2 OUR CITY 2041: Vision and Goal - Official Community Plan Update: Lynn Roxburgh

Lynn Roxburgh, Planner, provided a PowerPoint presentation regarding the Our City 2041 Vision and Goal Official Community Plan update.

Discussion ensued, and the Commission expressed appreciation that the vision statement included heritage and open spaces. In addition, the Commission noted the following comments:

- It was suggested that inclusiveness should be included in the vision statement;
- Heritage provides social capital in New Westminster;
- There is a community awareness and pride that is fed by a local love of heritage and history;
- The history of a home is attached to the people who lived there; and,
- The heritage and history of New Westminster should incorporate all aspects of our history, including multicultural values, class history, gender history.

Community and Social Issues Committee (June 2, 2015) – Summary of Discussion

As part of a presentation on ‘Our City 2041: the Official Community Plan (OCP) Review,’ the committee commented on housing, the vision statement and the goal related to community and individual wellbeing. There was also a discussion related to health and how it should inform the OCP.

Vision Statement:

There was general agreement with the vision statement; however, there was also agreement that it was too long and that it tried to convey too much information. Regarding the last two sentences in the vision statement, it was noted that it could be shortened. Based on the feedback, the following is suggested wording: “The city is well connected by vibrant public spaces and is easily accessible by bicycle, foot and transit.” “Each neighbourhood has a unique character and cultural identity and exhibits a high quality of urban design that is well integrated with the city’s heritage assets.”

Goal:

There was strong agreement with the goal as written. It was noted that the city has a diverse and multicultural population and there is a need to be inclusive of this diversity and welcoming of newcomers. It was also noted that community and social service organizations, as well as residents, have a role to play in creating a caring, safe and supportive environment. Several members emphasized the importance of everyone being able to make a contribution, which implies taking a more active and involved role in their community and its wellbeing.

Regarding specific suggestions to make this goal a reality, the committee had the following feedback and suggestions:

- Avoid such developments as Plaza 88. This development has created a “canyon” along Carnarvon Street with residents located atop an above-ground parkade, which provides no ‘eyes on the street.’
- Be demanding of developers and negotiate to ensure adequate community amenities to serve a growing population.
- Develop more community gardens in the city.
- Develop more public spaces with facilitate social interaction.
- Enhance the public realm and streetscape in lower-income areas of the city. Most residents of these areas live in multi-family housing with no or only very limited access to outdoor space, thus civic squares, landscaped streets and parks are of added importance.
- Ensure that all civic facilities are as welcoming and inclusive as the library.

Health:

The committee felt that health should be a central theme or guiding principle in the OCP – i.e., similar to economic, environmental and social sustainability. The committee also felt that it should be emphasized early in the document, along with other central themes or guiding principles, and interwoven throughout the document. Additionally, they felt that the connection between health and the built and natural environments should be made explicit – e.g., including profiles, references and quotes in sections.

Several committee members emphasized the need to define “healthy communities” and “healthy built environments” in the OCP. Other committee members, while feeling that health should be interwoven throughout the document, expressed concern that it may get ‘lost.’ As such, there may be merit in also considering a standalone section too.

Housing:

How can growth (i.e., new housing and commercial businesses) appropriately fit into your neighbourhood and the overall city? The committee has the following feedback:

- There is inadequate housing choice in New Westminster. The City needs to explore tri- and four-plexes, as well as smaller strata arrangements (e.g., creating stratas in large heritage homes). By maximizing the number of units, this will reduce housing costs and increase affordability for residents.
- There is a lack of townhomes to serve the needs of families and downsizing seniors. Additionally, single detached housing is just too expensive for most people.
- There is a need to prohibit age-restrictive townhomes – e.g., Fraserview. The City should be encouraging inter-generational developments and promoting co-housing, in which different generations assist and support each other.
- There is a need for densification and infill of existing single detached neighbourhoods. Consideration should be given to enabling single detached homeowners to add additional floorspace (beyond that permitted in the Zoning Bylaw), a laneway home or a secondary suite. The zoning in these neighbourhoods needs to be more permissive and the process needs to be less onerous.
- The Building Code is an impediment to creating more legal secondary suites. The City should look at contingencies to ensure life safety. This will facilitate more housing and reduce the number of unauthorized suites.
- There is a need to consider laneway housing as it can provide mortgage relief for homeowners. It can also provide flexible housing for an older child or an aging parent.
- The question was raised as to if laneway housing could be designed to be suitable for newly formed or smaller families.

- There may be neighbourhood ‘pushback’ with regard to densification of single detached neighbourhoods. As such, multi-family housing must be compatible in terms of design, scale and materials.
- There is a need to think ‘outside the box’ and consider “split ownership” or “mini-stratas,” which would enable people to purchase housing, including in single detached neighbourhoods.
- There is not a lot of space to build new housing and single detached housing is too land intensive. As such, the only option is multi-family towers. How do we ensure that this form of housing is livable, including for families?
- There are many poor examples of multi-family towers in New Westminster. There is a need to learn from Vancouver, in which most new developments have a podium comprised of city-homes or townhomes with the tower set back. The roof of the podium can also be used for common amenity space, including passive green space and play equipment for children.
- There is a need for more non-market housing. As part of the redevelopment of the Canada Games Pool, consideration should be given to incorporating a non-market or rental housing component. The City should also consider purchasing and consolidating land to develop new non-market and rental housing.
- The 22nd Street SkyTrain station is surrounded by underutilized lands and this is a missed opportunity. This area needs to accommodate more intensive uses.
- There was agreement that the Official Community Plan must anticipate the needs of an aging population and the question was raised: “How do we meet the diverse needs of seniors, while enabling them to age in place and remain in their neighbourhood of choice?”
- The City should consider offering reverse mortgages for seniors, whereby home-owning seniors would receive income and the City could realize an asset or be reimbursed at a reasonable rate of interest when the asset is sold.

3.1 Official Community Plan

Lynn Roxburgh, Planner, provided a PowerPoint presentation regarding the Official Community Plan.

In response to questions from the Committee, Ms. Roxburgh provided the following information:

- Creating a baseline for the vision statement would be valuable; staff will revision the vision and create a baseline against which to measure progress;
- Surveys will be used to measure community connections;
- Existing rights under the current zoning are grandfathered in. Council cannot approve a plan or change that is not in line with the OCP, however Council may, under special circumstances, approve an OCP amendment;
- Currently the OCP process is at the goal-setting phase. Based on the goals, policies will be developed as well as supporting metrics.
- Discussion ensued, and the Committee suggested the following:
- The OCP vision should reflect that there is a desire for people to both live and work in the city;
- The vision statement should be short and simple with an accompanying page to expand upon definitions. Ideally the vision statement would be one sentence that encompasses all fourteen OCP areas instead of attempting to create a statement wherein all fourteen areas are competing for recognition;
- The economy and employment goal statement should give consideration as to how to have people live and work in New Westminster;
- Lack of diversity in housing and amenities equates to New Westminster losing young and growing families to other cities.

Ms. Roxburgh affirmed that the City-wide Economic Plan and the OCP will be developed through an iterative process which will allow the documents to reinforce on another.

The Committee was invited to participate in the OCP survey; link to be circulated by the Recording Clerk.

3.2 New Westminster Ecological Inventory – Lynn Roxburgh (See Attachment-2)

Lynn informed that Official Community Plan review is being done at the moment and how it integrates with environment. The OCP is City's long term vision for the future and describes the kind of community municipality wishes to create. This renewed revision will help us head in the right direction. We are just wrapping up Step two and have taken draft vision and goals to council and will be taking it out to the Community soon for their feedback. All information we are receiving is helping us to move towards Step three that will have land use scenarios and policies.

The biggest focus in OCP is the fact that our city is growing and we are trying to accommodate not only huge amount of residents but commercial spaces as well at the same time. We are focusing on what kind of housing we want to encourage in future – single family or high rises and the kind of people we want to provide housing for e.g. students, seniors or families with kids. How to create a city that people would want to live in? How we grow food in this community? How do we access transit? How do we get to natural areas, parks in the city?

There are about eleven different policy areas that we are trying to explore through this Official Community Plan review. Environment natural areas is one of those policy areas that overlaps with other policies such as health, transportation, energy emissions etc. We have proposed a draft goal for environment natural areas that says “New Westminster protects and enhances urban natural and habitat areas demonstrating leadership in environmental stewardship and land management practices”. City will be putting out a survey and would like to know residents input regarding what City needs to focus on to make this a true statement so we can start drafting new policies accordingly.

City has been working with Diamond Head Consulting and Raincoast Applied Ecology to get ecological inventory. They also doing Urban Forest Management Strategy and has helped identify some of the key assets in Queensborough area. They have done general inventory of our city that can be used in our GIS system and what planning can use in their development process. They have helped us in identifying our biggest assets e.g. Fraser River Foreshore and the islands, Brunette River, Glenbrooke Ravine, trees and parks that we have in New Westminster. Their recommendations will be good basis for our policies and will be embedded in our official community plan and will influence our actions and guidelines.

After Lynn's presentation the following questions were asked:

- Amanda wanted to know if it's possible to get the Raincoast Applied Ecology's report and recommendations.
 - Lynn stated that she is quite willing to distribute the edited version of the Draft to the committee members.

- Todd wanted to know if there will be cost associated with any of the priorities so that decisions can be made for different actions and goals within a policy and also if everything stated in OCP will be done by 2041?
 - Lynn informed that their next step is to review the feasibility of this plan and that it definitely is on City's priority list. We are making sure that we have inner policy documents showing relationship with Metro Vancouver to achieve facts. Part of it will come out of Urban Forest Management strategy as lot of work is being done to see what's most feasible that integrates with this policy.
- Reginald wanted to know since Fraser River is on City's priority list and if their department is going to take into consideration the uniqueness of New Westminster's land that encroaches into the river which is not usual in most municipalities.
 - Lynn informed that they haven't considered this part and have only been focused on the environmental piece and haven't thought much about the ownership piece. They have made recommendations about how we should be intervening more highlighting the difference in context to the south of the Queensborough where we have rich ecology and has seen some heavy interventions because of the flood-plane.
- Amanda wanted to know if we have green roofing strategy for the City of New Westminster as it can be way to increase overall habitat and green space.
 - Lynn told the members that we haven't looked at it but have talked about it. Jennifer informed that our Downtown plan has some context about this topic.

Multicultural Advisory Committee (May 27, 2015) – Summary of Discussion

As part of a presentation on ‘Our City 2041: the Official Community Plan (OCP) Review,’ the committee commented on housing, the vision statement and the goal related to community and individual wellbeing.

Vision Statement:

There was general agreement with the vision statement. Several committee members suggested the addition of the word “inclusive” in the opening sentence as this would speak to the needs of newcomers. For example, “New Westminster is a caring, healthy, inclusive and livable city, where” Other members liked the reference to “connection,” particularly as it relates to each other, as many newcomers experience social isolation.

Goal:

There was strong agreement with the goal as written. It was noted that the descriptive words speak to the needs of newcomers and describe a community where newcomers could settle, integrate and succeed. One member suggested adding the word “equitable.” Although it may be too specific for this general goal, some members thought the section should contain language about “recognizing” and “valuing” newcomers.

There was strong agreement that this section should have specific policies in order to achieve the goal. It was noted that the existing OCP is largely silent on inter-cultural relations and multiculturalism.

Regarding specific suggestions to make this goal a reality, the committee had the following feedback and suggestions:

- Develop a welcome centre as a means of providing one-stop access to information and services.
- Encourage activities and events that celebrate the full spectrum of diversity.
- Explore expanded translation of key civic documents.
- Lobby the senior levels of government for adequate and sustainable funding related to settlement services.
- Offer ongoing mandatory diversity training for all civic staff.

Housing:

How can growth (i.e., new housing and commercial businesses) appropriately fit into your neighbourhood and the overall city? The committee has the following feedback:

- There is a need to retain existing market rental housing. Given that much of the stock is older, it tends to have more affordable rents.
- There is a need to encourage new market and non-market rental housing as many newcomers are not in a position to purchase housing upon arrival.
- There is a need to encourage larger market and non-market rental housing units as newcomer families tend to be larger and extended family arrangements are much more common.
- There is a need to explore more affordable home ownership options as many newcomers cannot afford a ground-oriented or single-detached home.
- There is a need to lobby the senior levels of government for ‘immigrant’ or ‘newcomer’ housing in order to ease the process of settlement and integration.

Seniors Advisory Committee (June 11, 2015) – Summary of Discussion

As part of a presentation on ‘Our City 2041: the Official Community Plan (OCP) Review,’ the committee commented on housing and the vision statement.

Vision Statement:

There was a strong sentiment that the vision statement was too long. It was noted that it should be no more than a few short sentences. Several members liked the first sentence, as it was visionary and inspirational. Other members thought that many of the references in the vision statement were actually goals; as they provided a means to realize a “caring, healthy and livable city.” One member suggested that the opening sentence would suffice if rewritten as: “New Westminster is a caring, healthy, inclusive, livable, prosperous and sustainable city, where community members feel connected to the built and natural environments and to each other.”

Housing:

How can growth (i.e., new housing and commercial businesses) appropriately fit into your neighbourhood and the overall city? The committee has the following feedback:

- balance age-friendly and family-friendly housing;
- consider laneway homes which would enable aging parents to be close to adult children, who could also provide support;
- consider permitting stratas in larger heritage homes;
- develop more purpose-built rental housing as many empty nesters and seniors want to realize the equity in their single detached homes;
- explore co-housing in which different generations can support each other;
- facilitate aging in place by ensuring a diversity of housing in each neighbourhood;
- plan for aging population and ensure housing and care options are in place;
- retain single detached neighbourhoods and ensure that any increase in density is compatible and does not significantly increase traffic and parking, as well as the loss of vegetation; and
- work with the senior levels of government to develop new non-market housing for seniors and persons with disabilities.

Attachment 4
OUR CITY Advisory Group
Feedback on Draft Policies

Community and Individual Well-being

GOAL

In New Westminster all community members have **meaningful** opportunities to make a contribution, while feeling connected and accepted.

- Meaningful?
 - Take out this word

POLICIES

1. Create a community in which civic facilities, infrastructure, programs and services are accessible to and inclusive of an aging population.
 - ✓
 - Walkability
2. Create **sense of belonging** in a community in which children, youth and families can meet their diverse needs ~~and in which they feel a sense of belonging~~.
 - Can the City really do this? How about creating a climate...
3. ~~Facilitate~~ **Ensure** the development of an adequate number of quality, accessible and affordable child and elder care spaces which meet the needs of ~~both~~ residents and workers.
 - Facilitate?
4. ~~Foster~~ **Promote** a community which is welcoming, inclusive and accepting of people with different abilities, ages, backgrounds, cultures, incomes and lifestyles.
 - See #9 and #2
5. Proactively address health issues and create supportive environments by working with Fraser Health and community partners.
 - RCH?
6. Create a safe and secure community for residents, visitors and workers.
 - How? What does this mean?
 - Lawful?
7. Support the work of community, faith, settlement, **non-profit** and social service organizations to create a more equitable and livable city.
 - Support?
8. Work with the senior levels of government and community partners to reduce poverty and food insecurity.
9. Encourage social connectedness, neighbourliness and community **building by encouraging and supporting grass-roots community groups**.
 - See #4 and #2
10. Facilitate and support civic engagement, including by at-risk, marginalized and vulnerable populations.
 - Define "civic engagement" – are we talking about one way communication or about dialog?

What, if anything, is missing?

- Consider creative building design for tower and other multi-family that foster community and knowing your neighbours (look to socially progressive countries for ideas!)
- City Hall open houses
- Block watch on every street!

- Discourage ~~garbage~~ fast food outlets like Wendy's, Tim's, McD's...

Culture

GOAL

New Westminster encourages and supports opportunities to generate, encounter and develop **the** diverse, creative, spiritual, emotional, intellectual and material features of the city.

POLICIES

1. **Support** a wide range of art initiatives and opportunities for creative engagement.
 - Fund?
2. Encourage initiatives and development that acknowledge and contribute to the City's distinct identity and a sense of place.
3. **Recognize the role** culture and heritage play in the community as a basis for our social identity and development.
 - What does this mean?
4. **Acknowledge** cultural heritage as the endowment that each generation receives, reworks and passes on.
 - What does this mean? A plaque somewhere?
 - ✓

What, if anything, is missing?

- Ensure New West Arts organizations are sustained by incorporating them in the OCP.
- Adequate funding to support the arts.
- Acknowledge culture as both affirming and challenging. Art has the power to spark change. This can be good.

Economy and Employment

GOAL

New Westminster's economy is diverse and adaptive, creating a desirable place to work, live, shop and invest.

POLICIES

1. Foster creative and knowledge-based sectors that cultivate innovation, promote entrepreneurship and generate employment.
 - ✓
2. Support the growth and well-being of new and existing businesses of all sizes.
 - ✓✓
3. Protect our industrial land base.
 - ✓
 - Especially on the river.
4. Encourage employment-intensive and sustainable industrial uses.

5. Encourage diverse range of retail and amenities for all residents and employees.
 - ✓
6. Support and promote a strong tourism sector.
 - Tourism in New West is in shambles.
7. Encourage office development and more versatile workspace in new and existing (✓) buildings.
8. Collaborate with and support **government organizations** and institutions as major employers and economic generators
 - Which ones? [government organisations]
 - What does this mean?

What, if anything, is missing?

- Mixed-use!
- Repair, maintain and update existing brick and mortar businesses before building new.
 - Earthquake proof?
- Tax breaks for businesses owned by local tax payers.
- Make New West a “wired” city. Coquitlam has done so.
- Work and live spaces
- Building on neighbourhood shopping streets + shop local. ✓

Energy, Emissions and Climate Change

GOAL

New West is an energy-efficient and low-carbon community that mitigates and is resilient to the impacts climate change.

- Implement the lead manifesto
 - ✓ Yes!

POLICIES

1. Foster continuous improvements in energy conservation, efficiency and greenhouse gas reductions for new and existing buildings.
2. Encourage renewable and low carbon energy systems that support our homes, businesses and local economy.
 - Could offer incentives to encourage green buildings
3. Reduce transportation energy use and related greenhouse gas emissions.
4. Prepare for the impacts of climate change to reduce future impacts and risk to public health, property and the natural environment.

What, if anything, is missing?

- Needs to be more strict. I would use the word “require” rather than “foster/encourage”
- All new apartments (these have 100 year lifespans) should be as efficient as possible
- Mandate green roofs, higher building standards
- Solar?
- Put in free transportation between uptown + downtown getting people up that hill will improve the amount of people who walk.

Environment and Natural Areas

GOAL

New Westminster protects and enhances urban green spaces and its natural habitat areas that connect the region and support healthy communities.

POLICIES

1. ~~Enhance~~ Protect and preserve green spaces and ensure **ecological** elements are integrated throughout the urban environment.
 - *Natural? [instead of ecological]*
2. Protect natural habitat areas and ecological systems to support biodiversity.
3. Enhance and celebrate waterway corridors as a place of work, leisure and ecology.
 - *Daylighting?*
4. Support community environmental stewardship initiatives that protect and restore ecological health.

What, if anything, is missing?

5. [Will] Create new green space, pocket parks. Policy of having less pavement in 2041.
6. Reduce percentage of land base dedicated to roadways.
 - Expand parks and green space to accommodate the growing population. Otherwise our existing facilities come under more and more pressure. ✓
 - Do not remove any existing park space. ✓
 - Encourage urban wildlife corridors via landscaping on private lots-reduce lawn/grass mono-culture.
 - Can we link greenspaces to make corridors?
 - Limit the extent to which residential lots can be paved over (i.e. require permeable surfaces)
 - Increase green spaces
 - Small gardens
 - More neighbourhood parks and parklets
 - Expand cycling and walking paths ✓
 - We do not want “wildlife” in the city – rats, racoons, skunks, coyotes and crows are vermin and should be eliminated not facilitated
 - Traffic calming and garden plots

Food

GOAL

Access to fresh, healthy and locally sourced food in New Westminster creates opportunities for residents to connect with food and with each other in a meaningful way.

POLICIES

1. Increase access to healthy, nutritious, safe and locally sourced food with opportunities for residents to grow their own food.
2. Support opportunities for social connectedness through food growing and food-focused initiatives and activities.
 - *Includes community kitchens?*

What, if anything, is missing?

3. Support diversity by celebrating food culture/muticulture.
 - Links with food growers in the ALR already? “community supported agriculture”
 - Growing your own food is very inefficient! I do it!
 - It's also about community

Hazards

GOAL

New Westminster protects against hazards and manages associated risks.

POLICIES

1. Use emergency management programs to protect critical City infrastructure from emergency events.
2. Support community awareness and personal preparedness activities that will help residents and local businesses respond to and recover from emergency events.
3. Protect against and minimize the impacts of sea level rise and Fraser River flooding.
4. Ensure that buildings are designed and built in ways that minimise the risk of hazards.

What, if anything, is missing?

5. Air quality – design infrastructure such as roads (train/truck corridors) to minimize exposure to bad air quality
 - Repair and update critical buildings (hospitals, schools, etc.) to be earthquake proof

Heritage

GOAL

New Westminster has a strong sense of historic identity, and it values, promotes and protects its heritage assets

POLICIES

1. Identify and formally recognize heritage assets as a key component of the city's distinct identity.
2. Maintain and manage the heritage character and the historic narrative of the city within a context of change.
 - ✓
3. Promote the city's heritage as a brand and an experience that distinguishes New Westminster.
 - Great idea. Very hard to effect.
4. Protect and retain heritage assets city-wide.
 - HCA for every hood, not just Queen's Park. Identify and protect, allowing for grater change elsewhere.

What, if anything, is missing?

- Preserve it. It is our history.
- Stop allowing so many “tear down” or there will not be anything historic
- Needs to define “heritage”
 - Yes!
- “Heritage” sings? Those painted on brick walls, I mean.
- Expand conservation areas

Housing

GOAL

New Westminster’s neighbourhoods are great places to live and have diverse housing choices that meet the present and future needs of the community.

POLICIES

1. Facilitate housing development that provides options for people who are homeless or at risk of homelessness.
2. Cultivate communities which include access to affordable and non-market housing for low to moderate income households.
3. Develop communities in which all renters have opportunities to live in healthy, safe and secure housing.
4. Generate complete communities with housing options for people of all ages, abilities and household types that enables people to live in neighbourhoods ~~that~~ which meet their needs.
 - Include co-operatives, “co-housing”, boarding houses, more “communal” options
5. Design housing to be livable and foster social cohesions and connectivity.

What, if anything, is missing?

- Take it out of the hands of the developers
- All households represented in all communities (no economic ghettos)
- Offer flexibility to homeowners so they can use their lots in creative ways that suit their family.
- Copy neighbourhoods that are already thriving, wonderful places to live.
- Encourage house development and other to have quality basement suites and three bedrooms

Parks and Recreation

GOAL

New Westminster provides excellent programs, events and recreation opportunities for all within a high quality, comprehensive network of parks, open spaces and facilities.

POLICIES

1. Maintain and develop a network of trails and greenways to ensure a high quality recreational experience.
 - ✓
2. Provide well-designed parks and open spaces that reflect the needs and demands of our diverse and growing community.

3. Ensure versatile recreation facilities and programming that are responsive to the changing needs of our community.
4. Recognize the opportunity to reallocate space in the public lands to create innovative parks and open space.

What, if anything, is missing?

5. Preserve and protect all public space and maintain as urban public green space.
 - Expand parks and green spaces to accommodate the growing population. Otherwise they will come under increasing pressure.
 - Consider capturing land for greenways of public areas if large lot consolidations convert single family to multi family.
 - Indoor public meeting spaces
 - West end needs a community centre
 - Pet (mini) park space from developers
 - Connect with the river pathway between Sapperton and Downtown and Burnaby.

Public Realm and Urban Design

GOAL

New Westminster is a liveable city, with an attractive, dynamic urban character demonstrating innovation and leadership in the design of the built environment.

POLICIES

1. Require a **high standard** of urban design to establish **attractive** and well integrated development throughout the city.
 - Soooooo subjective.
 - Yes, meaningless in fact.
 - Need a mix of styles and materials. Not all “heritage” for instance.
2. Create an attractive, inclusive, safe and healthy built environment.
3. Design **complete streets** that promote livability, animate the public realm and encourage people of all ages to linger.
 - Whazzat? [Complete Streets]
 - Limits on amount of pavement.
 - Yes.

What, if anything, is missing?

- Green space
 - Needs to be protected and preserved – this means boulevards as well as parks and “remnant” greenspace.
- Policies minimize noise and air pollution in public spaces were people are meant to gather (CARS!)
- Preserving heritage does not mean preserving a façade – design should incorporate the heritage design in a unified way. ✓
- Bus shelters
- Benches (esp. with shade)
 - In all areas of the city!

- Ensure design implements seniors and handicap accessibility
- Improve design standards for all streets. Create curb bulges, street trees and traffic circles on all neighbourhood streets.
- Set standards in existing homes and gardens and enforce home rentals + lots

Transportation and Accessibility

GOAL

New Westminster's regionally connected, multi-modal, transportation system is accessible for people of all ages and abilities, ~~and supports~~ supporting a compact, sustainable, resilient and prosperous community.

- Battle speak! [multi-modal]

POLICIES

1. Contribute to the creation of livable neighbourhoods by prioritizing active transportation and reducing the impact of motor vehicles.
 - Improve livability
2. Support the development of Great Streets as destinations unto themselves and as corridors that connect key destinations.
 - ✓
 - Incorporate car-free areas or car-free hours
 - Corridors very important
 - YES! [to corridors]
 - (close the streets in the daytime)
3. Encourage people to walk and bike more by making it safer, more comfortable and more convenient to walk and bike to key destinations throughout the city.
 - More satisfying?
 - Neighbourhood shopping to be all inclusive a community's needs. ✓
 - Prioritize pedestrian signals.
4. Develop a complete network of bikeways and greenways, providing convenient routes that feel safe, separate from road, and comfortable for people of all ages and abilities.
 - Routes are available
 - ✓
 - New West is very hilly. [Good] Only very dedicated cyclists will go very far. [False]
5. Collaborate with TransLink to ~~facilitate~~ provide frequent, efficient, inclusive and reliable transit service and amenities.
 - This must be a priority, to reduce reliance on cars, especially given the aging population.
 - Free shuttles to help cyclists and walkers with downtown – uptown more.
6. Manage the City's road network for the safety and efficiency of all road users.
 - Revise speed limits
 - Remove trucks from Great Streets!
7. Minimize the impacts of goods and services moving through and to the community.
 - Limit to certain times of the evening
8. Mitigate the adverse health impacts of motor vehicles and trains.

9. Manage parking so that sustainable modes of transportation are supported.
 - Manage?
 - ?
 - If this means reducing parking = tis won't work if number 5 isn't successful.
 - Cars are required by many – should be penalized

What, if anything, is missing?

- Provide infrastructure for alternative vehicles as they become the mainstream (e.g. charging stations) ✓
- Provincial road tax/bridge toll

Utilities and Service Infrastructure

GOAL

New Westminster has reliable, resilient and innovative servicing that efficiently and effectively meets the **current and future** needs of the community and reduces impacts on the environment.

POLICIES

1. Plan, construct and operate City services in ~~the~~ a manner that best serves the community while protecting public health and the environment
2. Integrate stormwater management and potable water conservation into the planning, ~~and~~ design and construction of all infrastructure/~~everything of buildings and the community~~.
 - Yes! Why am I flushing my toilet with potable water.
3. Decrease the amount of waste generated and divert the maximum amount of materials from the waste stream as possible.
 - Define maximum
 - See below
4. Provide the infrastructure that enables a digital economy.
 - Gigabit internet for all homes and businesses by 2025 (pick a date)

What, if anything, is missing?

- Why does recycle depot close two days a week? (Just staffing issue!)
- ...and divert as much material from the waste stream as possible.
- Green roofs, greywater systems (but these are building code things??)
- Repair and maintain existing utilities proper to building/supplying new. Gasworks....
- Tax "waste" as it enters the city (e.g. newsprint, flyers, packaging).
- More electric car charging stations. Incentives to retrofit existing apartments.