Financial Statements of

# CORPORATION OF THE CITY OF NEW WESTMINSTER

And Independent Auditor's Report thereon

Year ended December 31, 2025

KPMG LLP
777 Dunsmuir Street, 11th floor
Vancouver, BC V7Y 1K3
Canada
Tel 604 691 3000
Fax 604 691 3031

# INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council of Corporation of the City of New Westminster

## *Opinion*

We have audited the financial statements of Corporation of the City of New Westminster (the "City"), which comprise:

- the statement of financial position as at December 31, 2025
- the statement of operations for the year then ended
- the statement of change in net financial assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2025, and its results of operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

## *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the ***"Auditor's Responsibilities for the Audit of the Financial Statements"*** section of our auditor's report.

We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KPMG LLP, an Ontario limited liability partnership and member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. KPMG Canada provides services to KPMG LLP.

## *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

## *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

  The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants

Vancouver, Canada

May 11, 2026

## MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying financial statements of the Corporation of the City of New Westminster ("City") have been prepared by management in accordance with Canadian Public Sector Accounting Standards ("PSAS") as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Preparation and fair presentation of the financial statements is the responsibility of the City.

City's Council ensures management fulfills its responsibilities for financial reporting, budgeting and internal controls by approving bylaws and policies, reviewing financial reports and financial statements, and having discussions with the City's auditor.

The City maintains a system of internal and administrative controls designed to provide reliable and accurate financial information and to ensure assets of the City are appropriately accounted for and adequately safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements. These systems are monitored and evaluated by management.

The audit firm of KPMG LLP, appointed by City Council, has expressed its opinion that the financial statements prepared by management fairly present, in all material respects, the financial position of the City as at December 31, 2025, and the results of 2025 operations in accordance with PSAS.



Donnie Rosa
Chief Administrative Officer



Gary So, CPA
Acting CFO/Director of Finance

**CORPORATION OF THE CITY OF NEW WESTMINSTER**
**STATEMENT OF FINANCIAL POSITION**
**As at December 31, 2025**

| | 2025 | 2024 |
|---|---|---|
| **FINANCIAL ASSETS** | | |
| Cash and Cash Equivalents (Note 2) | **$ 120,974,802** | $ 117,841,427 |
| Accounts Receivable | | |
| Property Taxes | **6,159,552** | 6,779,924 |
| Other | **23,448,785** | 33,781,258 |
| Due from Other Governments | **2,433,665** | 2,276,767 |
| Investments (Note 3) | **292,631,126** | 296,478,111 |
| | **445,647,930** | 457,157,487 |
| **LIABILITIES** | | |
| Accounts Payable and Accrued Liabilities | **38,111,881** | 32,994,021 |
| Asset Retirement Obligations (Note 4) | **15,629,135** | 12,740,175 |
| Due to Other Governments | **8,414,076** | 12,222,967 |
| Prepaid Taxes | **14,954,555** | 13,065,918 |
| Deferred Revenue and Deposits (Note 5) | **47,806,578** | 47,486,021 |
| Deferred Development Cost Charges (Note 6) | **17,494,857** | 26,225,839 |
| Employee Benefit Plans (Note 8) | **14,456,254** | 13,612,896 |
| Debt (Note 9) | **149,853,094** | 158,211,877 |
| | **306,720,430** | 316,559,714 |
| **NET FINANCIAL ASSETS** | **138,927,500** | 140,597,773 |
| **NON-FINANCIAL ASSETS** | | |
| Tangible Capital Assets (Note 10) | **951,546,636** | 903,099,949 |
| Inventory of Supplies | **7,667,836** | 4,318,046 |
| Prepaid Expenses | **3,804,418** | 4,859,158 |
| | **963,018,890** | 912,277,153 |
| **ACCUMULATED SURPLUS** (Note 11) | **$ 1,101,946,390** | $ 1,052,874,926 |

Contingencies, Commitments, and Contractual Rights (Notes 16, 18 and 19)

The accompanying notes are an integral part of these financial statements.



Gary So, CPA
Acting CFO/Director of Finance

**CORPORATION OF THE CITY OF NEW WESTMINSTER**
**STATEMENT OF OPERATIONS**
**For the Year Ended December 31, 2025**

| | 2025 Budget (Note 1(c)) | **2025** | 2024 |
|---|---|---|---|
| **REVENUE** | | | |
| Municipal Taxation and Other Levies (Note 13) | $ 122,945,728 | **$ 122,811,455** | $ 114,278,915 |
| Utility Rates | 122,515,307 | **124,618,708** | 117,130,189 |
| Sale of Services | 21,416,264 | **22,165,258** | 21,275,984 |
| Grants from Other Governments (Note 14) | 7,014,859 | **8,677,929** | 11,414,098 |
| Contributed Tangible Capital Assets (Note 10(b)) | - | **1,084,791** | 1,850,050 |
| Contributions (Note 14) | 35,239,308 | **30,916,302** | 14,988,901 |
| Other Revenue (Note 15) | 29,216,784 | **32,831,463** | 38,914,018 |
| | 338,348,250 | **343,105,906** | 319,852,155 |
| **EXPENSES** | | | |
| Police Services | 44,415,399 | **42,898,008** | 40,768,449 |
| Parks and Recreation | 32,450,869 | **35,624,535** | 31,283,843 |
| Fire and Rescue Services | 23,119,227 | **22,705,269** | 19,598,375 |
| Community Services | 12,925,716 | **12,285,630** | 11,894,123 |
| Planning and Development | 13,821,649 | **10,932,542** | 8,886,791 |
| Engineering and Public Works | 39,551,905 | **39,041,246** | 36,452,258 |
| Corporate Services | 33,450,745 | **33,518,243** | 31,929,253 |
| Library Services | 5,528,810 | **4,840,023** | 4,742,790 |
| Utility Operations | 94,853,035 | **92,188,946** | 84,325,711 |
| | 300,117,355 | **294,034,442** | 269,881,593 |
| **ANNUAL SURPLUS** | 38,230,895 | **49,071,464** | 49,970,562 |
| Accumulated Surplus, beginning of year | 1,052,874,926 | **1,052,874,926** | 1,002,904,364 |
| **ACCUMULATED SURPLUS, end of year** | $ 1,091,105,821 | **$ 1,101,946,390** | $ 1,052,874,926 |

The accompanying notes are an integral part of these financial statements.

**CORPORATION OF THE CITY OF NEW WESTMINSTER**
**STATEMENT OF CHANGE IN NET FINANCIAL ASSETS**
**For the Year Ended December 31, 2025**

| | 2025 Budget (Note 1(c)) | **2025** | 2024 |
|---|---|---|---|
| **ANNUAL SURPLUS** | $ 38,230,895 | **$ 49,071,464** | $ 49,970,562 |
| Acquisition of Tangible Capital Assets | (149,648,631) | **(76,162,223)** | (50,673,700) |
| Contributed Tangible Capital Assets | - | **(1,084,791)** | (1,850,050) |
| Asset Retirement Obligations | - | **(3,029,990)** | (411,737) |
| Proceeds from Disposal of Tangible Capital Assets | - | **151,320** | 452,370 |
| Amortization of Tangible Capital Assets | 32,189,000 | **31,521,601** | 31,052,147 |
| Net Loss on Disposal of Tangible Capital Assets | - | **157,396** | 55,679 |
| | (117,459,631) | **(48,446,687)** | (21,375,291) |
| Acquisition of Inventory of Supplies | - | **(3,349,790)** | (350,284) |
| Use (Acquisition) of Prepaid Expenses | - | **1,054,740** | (1,109,714) |
| | - | **(2,295,050)** | (1,459,998) |
| **(DECREASE) INCREASE IN NET FINANCIAL ASSETS** | (79,228,736) | **(1,670,273)** | 27,135,273 |
| Net Financial Assets, beginning of year | 140,597,773 | **140,597,773** | 113,462,500 |
| **NET FINANCIAL ASSETS, end of year** | $ 61,369,037 | **$ 138,927,500** | $ 140,597,773 |

The accompanying notes are an integral part of these financial statements.

**CORPORATION OF THE CITY OF NEW WESTMINSTER**
**STATEMENT OF CASH FLOWS**
**For the Year Ended December 31, 2025**

| | **2025** | 2024 |
|---|---|---|
| **CASH PROVIDED BY (USED IN):** | | |
| **OPERATING ACTIVITIES** | | |
| Annual Surplus | **$ 49,071,464** | $ 49,970,562 |
| Items not involving cash: | | |
| Amortization of Tangible Capital Assets | **31,521,601** | 31,052,147 |
| Net Loss on Disposal of Tangible Capital Assets | **157,396** | 55,679 |
| Contributed Tangible Capital Assets | **(1,084,791)** | (1,850,050) |
| Capital Expenditures Funded from Development Cost Charges | **(10,466,848)** | (1,526,212) |
| Debt Actuarial Reduction | **(1,121,659)** | (1,194,084) |
| Change in non-cash operating items: | | |
| Accounts Receivable | **10,952,845** | (4,698,333) |
| Due From Other Governments | **(156,898)** | (989,123) |
| Accounts Payable and Accrued Liabilities | **5,117,860** | (9,013,351) |
| Asset Retirement Obligations | **(141,030)** | (71,475) |
| Due to Other Governments | **(3,808,891)** | 616,474 |
| Prepaid Taxes | **1,888,637** | 751,556 |
| Deferred Revenue and Deposits | **320,557** | 11,699,444 |
| Employee Benefit Plans | **843,358** | 1,067,621 |
| Inventory of Supplies | **(3,349,790)** | (350,284) |
| Prepaid Expenses | **1,054,740** | (1,109,714) |
| | **80,798,551** | 74,410,857 |
| **FINANCING ACTIVITIES** | | |
| Development Cost Charge Receipts and Interest | **1,735,866** | 6,296,123 |
| Debt Repayments | **(7,237,124)** | (7,453,681) |
| | **(5,501,258)** | (1,157,558) |
| **CAPITAL ACTIVITIES** | | |
| Proceeds from Disposal of Tangible Capital Assets | **151,320** | 452,370 |
| Cash Used to Acquire Tangible Capital Assets | **(76,162,223)** | (50,673,700) |
| | **(76,010,903)** | (50,221,330) |
| **INVESTING ACTIVITIES** | | |
| Net Disposals (Purchases) of Investments | **3,846,985** | (18,129,267) |
| | **3,846,985** | (18,129,267) |
| **INCREASE IN CASH AND CASH EQUIVALENTS** | **3,133,375** | 4,902,702 |
| Cash and Cash Equivalents, beginning of year | **117,841,427** | 112,938,725 |
| **CASH AND CASH EQUIVALENTS, end of year** | **$ 120,974,802** | $ 117,841,427 |

The accompanying notes are an integral part of these financial statements.

## 1. SIGNIFICANT ACCOUNTING POLICIES

The Corporation of the City of New Westminster (the "City") is a local government in the Province of British Columbia. The City prepares its financial statements in accordance with Canadian public sector accounting standards as issued by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada. The accounting policies of the City include the following:

(a) Basis of Presentation
These financial statements include the accounts of all the funds of the City and the Library and Police Boards.

(b) Use of Estimates
The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported revenue and expenses during the reporting period.

Actual results could differ from management's best estimates as additional information becomes available. Adjustments, if any, will be reflected in the financial statements in the period that the change in estimate is made, as well as in the period of settlement if the amount is different.

(c) Budget
Budget data presented in these financial statements is based on the City's 2025 – 2029 Five Year Financial Plan adopted by Council on February 10, 2025.

(d) Financial Instruments
Financial instruments include cash and cash equivalents, accounts receivable, investments, accounts payable and debt. Public sector accounting standards require that these instruments be assigned to one of the two measurement categories below:

(i) Fair value; or
(ii) Cost or amortized cost.

Financial instruments are recorded at fair value at initial recognition and are subsequently remeasured at fair value as at the financial reporting date. Unrealized changes in fair value in the fiscal year are recognized on the statement of remeasurement gains and losses. They are recorded in the statement of operations when they are realized. The following classification system describes the basis of inputs used to measure financial instruments in the fair value category:

(i) Level 1 – Quoted price in active market for identical assets or liabilities.
(ii) Level 2 – Internal models developed from observable market data for similar assets or liabilities.
(iii) Level 3 – Internal models developed without observable market data.

The City has not elected to measure any financial instruments at fair value. All instruments are recorded at cost or amortized cost. As a result, the City does not have a statement of remeasurement gains and losses.

Transaction costs incurred on the acquisition of financial instruments subsequently measured at fair value are expensed as incurred. Transaction costs incurred on the acquisition of financial instruments recorded at cost or amortized cost are included in the cost.

## 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(d) Financial Instruments (continued)
All financial assets measured at cost or amortized cost are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations.

(e) Cash and Cash Equivalents
Cash and cash equivalents consist of cash and short-term investments with maturities of less than 90 days at acquisition.

(f) Liability for Contaminated Sites
A liability for contaminated sites is recognized when a site is not in productive use and all of the following criteria are met:

(i) An environmental standard exist;
(ii) Contamination exceeds the environmental standard;
(iii) The City is directly responsible or accepts responsibility;
(iv) It is expected that future economic benefits will be given up; and
(v) A reasonable estimate of the amount can be made.

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.

(g) Asset Retirement Obligations
An asset retirement obligation (ARO) will be recognized when, as at the financial reporting date, all of the following criteria are met:

(i) There is a legal obligation to incur retirement costs in relation to retirement to a tangible capital asset;
(ii) The past transaction or event giving rise to the liability has occurred;
(iii) It is expected that future economic benefits will be given up; and
(iv) A reasonable estimate of the amount can be made.

Measurement of the asset retirement obligation is based on best estimate of future cash flows that will be required to settle the liability. The estimate includes costs directly attributable to the asset retirement activities. The estimated costs are recorded as a liability and capitalized into the carrying value of tangible capital assets, which are being amortized in accordance with the tangible capital asset amortization policy. The liability is reviewed at each financial reporting date and changes to the original or subsequent estimate of cash flows are recorded as an adjustment to the liability and related tangible capital asset. If the related tangible capital asset is unrecognized or no longer in productive use, the asset retirement costs are expensed.

Recoveries related to asset retirement obligations are recognized when the recovery amount can be appropriately measured, a reasonable estimate of the amount can be made and it is expected that future economic benefits will be obtained. A recovery is recognized on a gross basis from the asset retirement obligations liability.

## 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Government Transfers
Restricted transfers from governments are deferred and recognized as revenue as the related expenditures are incurred or the stipulations in the related agreement are met. Unrestricted transfers are recognized as revenue when received or if the amount to be received can be reasonably assured.

(i) Deferred Revenue
Deferred revenue represents licenses, permits, other fees and grants which have been collected, but for which the related services have not been performed and / or projects have not been constructed. These amounts will be recognized as revenue in the fiscal year the services are performed and / or the projects are constructed.

(j) Development Cost Charges (DCCs)
Development cost charges are deferred upon receipt and recognized as revenue only to the extent used to finance related authorized capital projects.

(k) Employee Future Benefits
The City and its employees make contributions to the Municipal Pension Plan. These contributions are expensed as incurred.

Sick leave and post-employment benefits also accrue to the City's employees. The liabilities related to these benefits are actuarially determined based on service and best estimates of retirement ages and expected future salary and wage increases. The liabilities under these benefits plans are accrued based on projected benefits as the employees render services necessary to earn the future benefits.

(l) Non-Financial Assets
Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible Capital Assets
Tangible capital assets are initially recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land, are amortized on a straight line basis over their estimated useful lives as follows:

| Major Asset Category | Useful Life |
|---|---|
| Building | 10 - 75 years |
| Vehicles and Equipment | 3 - 50 years |
| Park Improvements | 5 - 80 years |
| Engineering Structures | 15 - 100 years |
| Electrical Distribution System | 5 - 100 years |

Annual amortization is charged in the year that assets are available for productive use. Assets under construction are not amortized until the asset is available for productive use.

## 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(l) Non-Financial Assets (continued)

(i) Tangible Capital Assets (continued)

Tangible capital assets are written down when conditions indicate that they no longer contribute to the City's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the statement of operations.

(ii) Contributions of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

(iii) Works of Art and Historic Assets

Works of art and historic assets are not recorded as assets in these financial statements.

(iv) Natural Resources

Horticultural assets such as treed areas, grassy areas and gardens are not recognized as assets in these financial statements.

(v) Interest Capitalization

The City does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

(vi) Leased Tangible Capital Assets

Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

(vii) Inventory of Supplies

Inventory of supplies held for consumption are recorded at the lower of weighted average cost and replacement cost.

(viii) Prepaid Expenses

Prepaid expenses are recorded as assets in these financial statements.

(m) Reserves and Reserve Funds

(i) Reserves Set Aside by Council

Reserves set aside by Council are surpluses from the current operations to finance future capital and maintenance projects. These internally restricted funds are not available for unrestricted purposes without the approval of Council.

(ii) Statutory Reserves

Statutory reserves are funds that have been internally restricted by Council. Formal establishing bylaws have been adopted pursuant to the Community Charter, which define how these reserves are to be used.

(n) Revenue Recognition

Taxation revenue is recognized when they meet the definition of asset, they are authorized, and the taxable event occurs, which is generally at the time property tax bills are issued. Restricted revenues are recognized as revenue when the funds have been spent in accordance with the restrictions. Unrestricted contributions are recognized when received and collection is reasonably assured.

## 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(n) Revenue Recognition (continued)
Revenue from exchange transactions:

(i) For transactions with a single performance obligation that is satisfied at a point in time, including certain sale of services, licenses and permits, and other revenue, revenue is recognized when the City satisfies the performance obligation by providing the promised goods or services to a payor.

(ii) For transactions with performance obligations satisfied over a period of time, including utility rates, certain sale of services, permits, and other revenue, revenue is recognized as the City satisfies the performance obligations by providing the promised goods or services to a payor.

(iii) For transactions with multiple performance obligation, including certain types of permits, revenue is allocated between the performance obligations based on the estimated effort to satisfy each performance obligation.

Revenue from transactions with no performance obligations, including fines and penalties, is recognized when the City has the authority to claim or retain an inflow of economic resources, and identifies a past transaction or event that gives rise to an asset.

(o) Segment Disclosures
A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information.

## 2. CASH AND CASH EQUIVALENTS

Cash and cash equivalents include cash in general operating accounts and $114,628,595 (2024 - $111,554,950) in high interest saving accounts and investment in 31 days notice plan.

## 3. INVESTMENTS

Investments consists of Guaranteed Income Certificates maturing within five years, and investment in Municipal Finance Authority (MFA) pooled investment funds.

| | **2025** | 2024 |
|---|---|---|
| MFA - Government Focused Ultra-Short Bond Fund<br>2025 Yield - 2.59% (2024 - 2.49%) | **$ 66,417,072** | $ 49,914,451 |
| MFA – Short Term Bond Fund<br>2025 Yield - 3.29% (2024 - 3.15%) | **66,889,852** | 49,970,338 |
| MFA - Pooled Mortgage Fund<br>2025 Yield - 3.48% (2024 - 3.79%) | **11,996,314** | 11,593,322 |
| | **145,303,238** | 111,478,111 |
| Guaranteed Income Certificates<br>2025 Interest rates 0.50% - 4.15%<br>(2024 - 3.50% - 5.67%) | **147,327,888** | 185,000,000 |
| | **$ 292,631,126** | $ 296,478,111 |

## 4. ASSET RETIREMENT OBLIGATIONS

The City recognizes asset retirement obligations (ARO) either through acquisition, construction or development of tangible capital assets or through recognizing obligations to various contracts and agreements. Settlement of outstanding obligations is estimated to range from 2026 – 2095.

Changes to the City's asset retirement obligation liability in the year are as follows:

| | **2025** | 2024 |
|---|---|---|
| Opening balance | **$ 12,740,175** | $ 12,399,913 |
| Liability incurred | **47,610** | - |
| Liability settled | **(141,030)** | (71,475) |
| Adjustment to estimate | **2,982,380** | 411,737 |
| Closing balance | **$ 15,629,135** | $ 12,740,175 |

## 5. DEFERRED REVENUE AND DEPOSITS

| | Balance, beginning of year | Amount Received | Amount Recognized | **Balance, end of year** |
|---|---|---|---|---|
| Parks and Recreation Fees | $ 2,367,814 | $ 5,262,814 | $ (5,088,496) | **$ 2,542,132** |
| Future Capital Works | 39,481,033 | 11,839,292 | (13,537,741) | **37,782,584** |
| Other Deferred Revenue | 5,637,174 | 17,127,427 | (15,282,739) | **7,481,862** |
| | **$ 47,486,021** | **$ 34,229,533** | **$ (33,908,976)** | **$ 47,806,578** |

## 6. DEFERRED DEVELOPMENT COST CHARGES

| | Balance, beginning of year | Third Party Contributions | Interest Allocation | Capital Expenses | **Balance, end of year** |
|---|---|---|---|---|---|
| Queensborough Drainage | $ 2,867 | $ 75,070 | $ 99 | $ (261) | **$ 77,775** |
| Queensborough Transportation * | (2,236,292) | 108,356 | (76,928) | - | **(2,204,864)** |
| Queensborough Parkland | 4,860,796 | 69,285 | 167,211 | (966,741) | **4,130,551** |
| Queensborough Water | 690,726 | - | 23,761 | (5,253) | **709,234** |
| Queensborough Sanitary | 1,084,708 | 20,173 | 37,314 | (22,405) | **1,119,790** |
| Mainland Drainage | 356,334 | 47,587 | 12,258 | (261) | **415,918** |
| Mainland Transportation | 5,443,714 | 150,560 | 187,264 | (2,794,851) | **2,986,687** |
| Mainland Parkland | 14,349,824 | 250,366 | 493,634 | (2,524,829) | **12,568,995** |
| Mainland Water | 948,943 | 46,040 | 32,644 | (1,016,933) | **10,694** |
| Mainland Sanitary * | 724,219 | 66,259 | 24,913 | (3,135,314) | **(2,319,923)** |
| | **$ 26,225,839** | **$ 833,696** | **$ 902,170** | **$ (10,466,848)** | **$ 17,494,857** |

* Development Cost Charge Expenditure Bylaws authorize borrowing between DCC reserves to address funding deficits within a reserve. The other DCC Reserves will be repaid with interest at the earlier of when the funds are required to complete DCC capital works or when sufficient DCCs are collected for the reserves that are in deficit.

## 7. PENSION PLAN

The City and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2024, the plan has about 273,000 active members and approximately 133,000 retired members. Active members include approximately 47,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2024, indicated a $2,675 million funding surplus for basic pension benefits on a going concern basis.

The next valuation will be as at December 31, 2027.

The City paid $9,791,747 (2024 - $9,395,795) for employer contributions to the plan in fiscal 2025.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

## 8. EMPLOYEE BENEFIT PLANS

The City provides certain post-employment benefits, compensated absences, and termination benefits to its employees. These benefits include accumulated non-vested sick leave and post-employment disability benefits.

A full update to the actuarial valuation of the accrued benefit liability was performed to determine the City's accrued benefit obligation as at December 31, 2023 and results were extrapolated to December 31, 2025.

| | **2025** | 2024 |
|---|---|---|
| Accrued Benefit Obligation, beginning of year | **$ 13,259,800** | $ 12,937,600 |
| Current service cost | **835,700** | 856,300 |
| Interest cost | **468,400** | 441,400 |
| Long term disability expense | **422,400** | 807,400 |
| Benefits paid | **(852,100)** | (1,083,600) |
| Actuarial gain | **(604,500)** | (699,300) |
| Accrued Benefit Obligation, end of year | **13,529,700** | 13,259,800 |
| Other employee benefit liabilities | **59,554** | 71,996 |
| Net unamortized actuarial gain | **867,000** | 281,100 |
| Accrued Benefit Liability, end of year | **$ 14,456,254** | $ 13,612,896 |

## 8. EMPLOYEE BENEFIT PLANS (continued)

For active members expected to receive benefits under the plan, actuarial gains and losses are amortized on a linear basis over the expected average remaining service life of 12 years (2024 - 12 years) of the related employee group. Amortization of actuarial gains and losses commences in the year after the gain or loss arises.

Actuarial assumptions used to determine the City's accrued benefit obligation are as follows:

| | **2025** | 2024 |
|---|---|---|
| Discount rate | **4.50%** | 4.30% |
| Expected future inflation rate | **2.50%** | 2.50% |
| Expected wage and salary range increases | **2.50% - 5.90%** | 2.50% - 5.90% |

## 9. DEBT

The City receives debt financing through the MFA in accordance with the Community Charter to finance certain capital expenses. Gross debt of $194,604,914 (2024 - $194,604,914) less repayments and actuarial adjustments of $ $44,751,820 (2024 - $36,393,037) is presented as net debt of $ 149,853,094 (2024 - $158,211,877). Interest expense for debt in 2025 was $ 6,941,337 (2024 - $6,772,056).

| | **2025** | 2024 |
|---|---|---|
| Westminster Pier Park Development Bylaw 7377, 0.61%, due 2026 | **$ 533,458** | $ 1,048,131 |
| Moody Park Pool, Bylaw 7209, 4.30%, due 2028 | **802,482** | 1,055,204 |
| Moody Park Pool, Bylaw 7209, 3.38%, due 2030 | **131,881** | 157,626 |
| Westminster Pier Park Development Bylaw 7377, 0.75% due 2032 | **699,650** | 799,600 |
| New Westminster Substation Loan Authorization Bylaw 7604, 4.10% due 2035 | **14,248,701** | 15,474,501 |
| Civic Facilities, Road Maintenance and Park Development Loan Authorization Bylaw 7528, 2.60%, due 2036 | **7,804,482** | 8,400,817 |
| New Westminster Civic Infrastructure Loan Authorization Bylaw 7842, 2.24%, due 2039 | **16,777,746** | 17,739,670 |
| New Westminster Civic Infrastructure Loan Authorization Bylaw 7842, 4.09%, due 2042 | **3,405,321** | 3,551,778 |
| Queensborough Electrical Substation Loan Authorization Bylaw 8041, 4.09%, due 2042 | **22,227,945** | 23,183,927 |
| New Westminster Aquatics and Community Centre Infrastructure Loan Authorization Bylaw 8073, 4.09%, due 2042 | **83,221,428** | 86,800,623 |
| | **$ 149,853,094** | $ 158,211,877 |

Estimated debt repayments for the next five years and thereafter are as follows:

| | |
|---|---|
| 2026 | **$ 8,645,068** |
| 2027 | **8,386,284** |
| 2028 | **8,658,859** |
| 2029 | **8,675,371** |
| 2030 | **8,959,088** |
| Thereafter | **106,528,424** |
| | **$ 149,853,094** |

## 10. TANGIBLE CAPITAL ASSETS

| | Assets Under Construction | Land | Building | Vehicles / Equipment | Park Improvements | Engineering Structures | | | Electrical Distribution System | 2025 Total |
|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | Engineering Structures | Water | Sewer | | |
| **COST** | | | | | | | | | | |
| Balance, beginning of year | $ 29,432,569 | $ 215,358,551 | $ 304,455,693 | $ 50,329,515 | $ 85,524,071 | $ 267,421,364 | $ 73,220,448 | $ 153,140,117 | $ 143,292,064 | **$ 1,322,174,392** |
| Transfers | (11,011,310) | - | 6,100 | 1,174,117 | 102,572 | 944,763 | 639,653 | 88,556 | 8,055,549 | **-** |
| Additions | 31,549,107 | 4,373,572 | 3,842,960 | 6,051,147 | 1,666,486 | 7,107,379 | 6,240,135 | 9,454,389 | 9,991,829 | **80,277,004** |
| Disposals | - | - | (96,756) | (3,266,366) | (638,311) | (1,181,654) | (280,980) | (116,090) | (1,260,182) | **(6,840,339)** |
| Transfers to Land Held for Resale | - | - | - | - | - | - | - | - | - | **-** |
| Less: Write-downs | - | - | - | - | - | - | - | - | - | **-** |
| Balance, end of year | 49,970,366 | 219,732,123 | 308,207,997 | 54,288,413 | 86,654,818 | 274,291,852 | 79,819,256 | 162,566,972 | 160,079,260 | **1,395,611,057** |
| **ACCUMULATED AMORTIZATION** | | | | | | | | | | |
| Balance, beginning of year | $ - | $ - | $ 103,195,501 | $ 29,413,026 | $ 44,120,952 | $ 147,282,366 | $ 17,558,686 | $ 36,824,652 | $ 40,679,260 | **$ 419,074,443** |
| Amortization | - | - | 9,424,400 | 4,969,986 | 2,136,634 | 7,662,234 | 1,041,496 | 2,437,838 | 3,849,013 | **31,521,601** |
| Disposals | - | - | (96,756) | (3,123,962) | (637,718) | (1,178,757) | (280,980) | (100,676) | (1,112,774) | **(6,531,623)** |
| Balance, end of year | - | - | 112,523,145 | 31,259,050 | 45,619,868 | 153,765,843 | 18,319,202 | 39,161,814 | 43,415,499 | **444,064,421** |
| **NET BOOK VALUE** | | | | | | | | | | |
| **As at December 31, 2025** | **$ 49,970,366** | **$ 219,732,123** | **$ 195,684,852** | **$ 23,029,363** | **$ 41,034,950** | **$ 120,526,009** | **$ 61,500,054** | **$ 123,405,158** | **$ 116,663,761** | **$ 951,546,636** |

## 10. TANGIBLE CAPITAL ASSETS

| | Assets Under Construction | Land | Building | Vehicles / Equipment | Park Improvements | Engineering Structures | | | Electrical Distribution System | 2024 Total |
|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | Engineering Structures | Water | Sewer | | |
| **COST** | | | | | | | | | | |
| Balance, beginning of year | $ 115,753,658 | $ 212,938,279 | $ 197,885,989 | $ 45,469,372 | $ 85,062,961 | $ 258,765,137 | $ 72,834,710 | $ 149,669,727 | $ 138,412,781 | $ 1,276,792,614 |
| Transfers | (105,532,936) | - | 100,638,689 | 2,987 | 64,467 | 3,775,355 | - | 384,068 | 667,370 | - |
| Additions | 19,211,847 | 2,420,273 | 8,015,290 | 7,495,048 | 2,511,830 | 4,983,218 | 416,397 | 3,152,396 | 4,729,188 | 52,935,487 |
| Disposals | - | (1) | (2,084,275) | (2,637,892) | (2,115,187) | (102,346) | (30,659) | (66,074) | (517,275) | (7,553,709) |
| Transfers to Land Held for Resale | - | - | - | - | - | - | - | - | - | - |
| Less: Write-downs | - | - | - | - | - | - | - | - | - | - |
| Balance, end of year | 29,432,569 | 215,358,551 | 304,455,693 | 50,329,515 | 85,524,071 | 267,421,364 | 73,220,448 | 153,140,117 | 143,292,064 | 1,322,174,392 |
| **ACCUMULATED AMORTIZATION** | | | | | | | | | | |
| Balance, beginning of year | $ - | $ - | $ 96,277,191 | $ 27,697,415 | $ 44,033,496 | $ 139,377,613 | $ 16,613,506 | $ 34,527,308 | $ 36,541,427 | $ 395,067,956 |
| Amortization | - | - | 8,878,557 | 4,248,767 | 2,189,003 | 8,007,099 | 975,839 | 2,363,418 | 4,389,464 | 31,052,147 |
| Disposals | - | - | (1,960,247) | (2,533,156) | (2,101,547) | (102,346) | (30,659) | (66,074) | (251,631) | (7,045,660) |
| Balance, end of year | - | - | 103,195,501 | 29,413,026 | 44,120,952 | 147,282,366 | 17,558,686 | 36,824,652 | 40,679,260 | 419,074,443 |
| NET BOOK VALUE | | | | | | | | | | |
| As at December 31, 2024 | $ 29,432,569 | $ 215,358,551 | $ 201,260,192 | $ 20,916,489 | $ 41,403,119 | $ 120,138,998 | $ 55,661,762 | $ 116,315,465 | $ 102,612,804 | $ 903,099,949 |

## 10. TANGIBLE CAPITAL ASSETS (continued)

(a) Assets under construction
Assets under construction having a value of $49,970,366 (2024 – $29,432,569) have not been amortized. Amortization of these assets will commence when the asset is put into service.

(b) Contributed tangible capital assets
Contributed capital assets have been recognized at fair market value at the date of contribution. Included in the additions to tangible capital assets is $1,084,791 of contributed assets received during the fiscal year (2024 – $1,850,050).

(c) Works of art and historic assets
The City manages and controls various works of art and non-operational historic assets including buildings, artifacts, painting and sculptures located at City sites and public display areas. These assets are not recorded as tangible capital assets and are not amortized.

## 11. ACCUMULATED SURPLUS

Accumulated surplus consists of individual fund surplus and reserves and reserve funds as follows:

| | 2025 | 2024 |
|---|---|---|
| **Surplus:** | | |
| Invested in Tangible Capital Assets (a) | **$ 818,855,414** | $ 762,729,639 |
| Invested in Inventory of Supplies | **7,667,836** | 4,318,046 |
| Invested in Prepaid Expenses | **3,804,418** | 4,859,158 |
| **Reserves:** | | |
| **Reserves set aside by Council:** | | |
| Affordable Housing | **2,256,776** | 2,330,106 |
| Childcare Amenity | **2,010** | 1,943 |
| Community Amenity | **8,267,974** | 8,429,044 |
| Community Development | **8,140,500** | 9,010,209 |
| Community Endowment | **5,576,556** | 5,463,608 |
| Computer Replacement | **1,370,114** | 1,273,489 |
| Environment/Childcare Grants | **225,471** | 217,973 |
| Equipment Replacement | **9,264,451** | 10,746,633 |
| Facility Maintenance | **8,644,018** | 7,506,959 |
| Facility Replacement - Massey Theatre | **5,405,038** | 10,990,434 |
| General Amenity | **485,003** | 468,874 |
| General Fund Provisions | **1,796,917** | 10,298,790 |
| Off street Parking Provisions | **1,531,055** | 1,366,177 |
| Public Art | **908,762** | 914,712 |
| Climate Action | **49,150,652** | 47,617,277 |
| Growing Communities Grant | **13,864,812** | 15,242,976 |
| Parks Reserve | **23,064,840** | 22,410,004 |
| Electrical Fund Provisions | **44,679,378** | 43,458,282 |
| Water Fund Provisions | **26,944,943** | 24,294,337 |
| Sewer Fund Provisions | **43,567,998** | 41,386,137 |
| Solid Waste Fund Provisions | **3,894,356** | 1,599,287 |
| **Statutory Reserves:** | | |
| Cemetery Reserve | **1,078,358** | 997,966 |
| Construction of Municipal Works | **7,963,665** | 11,525,353 |
| Parking Cash in Lieu | **1,138,240** | 1,100,387 |
| Park Land Acquisition | **362,215** | 350,169 |
| Tax Sale Land | **2,034,620** | 1,966,957 |
| **Total Reserves** | **271,618,722** | 280,968,083 |
| **Total Accumulated Surplus** | **$ 1,101,946,390** | $ 1,052,874,926 |

(a) Invested in tangible capital assets is comprised of tangible capital assets of $951,546,636 (2024 - $903,099,949) less net proceeds from debt spent on tangible capital assets of $132,691,222 (2024 - $140,370,310).

## 12. TRUST FUNDS

The Amateur Sports Fund, Irving House Bequeaths and Election Surplus are not reported in these financial statements. The following is a summary of Trust Fund transactions for the year:

| | Balance, beginning of year | Interest Allocation | Expenses and Transfer (Net) | **Balance, end of year** |
|---|---|---|---|---|
| Amateur Sports Fund | $ 266,382 | $ 9,164 | $ - | **$ 275,546** |
| Irving House Bequeaths | 128,419 | 4,418 | - | **132,837** |
| Election Surplus | 1,543 | 53 | - | **1,596** |
| | **$ 396,344** | **$ 13,635** | **$ -** | **$ 409,979** |

## 13. MUNICIPAL TAXATION AND OTHER LEVIES

In addition to levying and collecting property taxes for municipal purposes, the City also collects taxes from its citizens on behalf of other governments. The following table illustrates the amounts collected and the amounts transferred to other governments. These amounts collected on behalf of other governments are not reflected on the City's financial statements.

| | **2025** | **%** | 2024 | % |
|---|---|---|---|---|
| Gross Taxation and Levies | **$ 190,155,529** | **100.00** | $ 177,641,530 | 100.00 |
| Less: Collections on Behalf of Other Governments | | | | |
| Metro Vancouver Regional District | **2,455,839** | **1.29** | 2,351,196 | 1.32 |
| BC Assessment Authority | **1,537,223** | **0.81** | 1,482,958 | 0.83 |
| Municipal Finance Authority | **8,147** | **<0.01** | 8,110 | < 0.01 |
| Province of British Columbia - School Taxes | **49,442,928** | **26.00** | 47,431,201 | 26.70 |
| South Coast British Columbia Transportation Authority | **13,422,741** | **7.06** | 11,625,368 | 6.54 |
| Business Improvement Levies | **477,196** | **0.25** | 463,782 | 0.26 |
| | **67,344,074** | **35.42** | 63,362,615 | 35.66 |
| Municipal Taxation and Levies | **$ 122,811,455** | **64.58** | $ 114,278,915 | 64.34 |

## 14. GRANTS FROM OTHER GOVERNMENT AND CONTRIBUTIONS

Grants from other governments and contributions include:

| | **2025** | 2024 |
|---|---|---|
| Federal | **$ 3,980,944** | $ 2,546,783 |
| Provincial and Regional | **17,864,358** | 18,755,182 |
| Others | **17,748,929** | 5,101,034 |
| | **$ 39,594,231** | $ 26,402,999 |

## 15. OTHER REVENUE

Other Revenue includes:

| | 2025 | 2024 |
|---|---|---|
| Licenses, Permits and Fines | **$ 8,720,925** | $ 10,038,803 |
| Interest and Penalties | **16,481,843** | 21,555,258 |
| Gain on Disposal of Tangible Capital Assets | **110,706** | 359,640 |
| Other | **7,517,989** | 6,960,317 |
| | **$ 32,831,463** | $ 38,914,018 |

## 16. CONTINGENCIES

The loan agreements with the Metro Vancouver Regional District and the MFA provide that, if at any time the scheduled payments provided for in the agreements are not sufficient to meet the authorities' obligations in respect of such borrowing, the resulting deficiency becomes a joint and several liability of the City and the other participants.

The City obtains debt instruments through the MFA. The City is also required to execute demand notes in connection with each debenture whereby the City may be required to loan certain amounts to the MFA. The demand notes are contingent in nature and are not reflected in the accounts.

Details of the contingent demand notes at December 31 are as follows:

| | 2025 | 2024 |
|---|---|---|
| Moody Park Pool, Bylaw 7209 | **$ 142,759** | $ 142,759 |
| Westminster Pier Park, Bylaw 7377 | **253,681** | 253,681 |
| Civic Facilities, Road Maintenance and Park Development, Bylaw 7528 | **258,507** | 258,507 |
| New Westminster Substation, Bylaw 7604 | **463,277** | 463,277 |
| New Westminster Civic Infrastructure, Bylaw 7842 | **546,385** | 546,385 |
| Queensborough Electrical Substation, Bylaw 8041 | **703,263** | 703,263 |
| New Westminster Aquatics and Community Centre Infrastructure, Bylaw 8073 | **2,633,018** | 2,633,018 |
| | **$ 5,000,890** | $ 5,000,890 |

## 16. CONTINGENCIES (continued)

The City is a shareholder of E-Comm Emergency Communications for British Columbia Incorporated (E-Comm) whose services include: regional 9-1-1 call centre for the Metro Vancouver Regional District; Wide Area Radio network; dispatch operations; and records management. The City has one Class A share and one Class B share and the Police Board has one Class A share. There are 37 Class A shares and 18 Class B shares issued and outstanding as at December 31, 2025. As a Class A shareholder, the City shares in both funding the future operations and capital obligations of E-Comm (in accordance with a cost sharing formula), including any lease obligations committed to by E-Comm up to the shareholder's withdrawal date.

The City, as a member of the Metro Vancouver Regional District, the Greater Vancouver Sewerage and Drainage District and the Greater Vancouver Water District is jointly and severally liable for the net capital liabilities of these Districts. Any liability which may arise as a result of the above noted contingency will be accounted for in the period in which the required payment is made.

As of December 31, 2025, there were various legal claims pending against the City arising in the ordinary course of its operations. The City has recorded a liability for certain uninsured claims, but has made no specific provision for those where the outcome is presently indeterminable.

## 17. SEGMENTED INFORMATION

The City is a diversified municipal government institution that provides a wide range of services to its citizens, including Police Services, Parks and Recreation Services, Fire and Rescue Services, Community Services, Planning and Development Services, Engineering and Public Works, Corporate Services, Library Services, and Utility Operations which includes Water Supply Services, Sewer and Drainage Services, Solid Waste Services, Electrical Distribution Services and Climate Action initiatives. For management reporting purposes, the City's operations and activities are organized and reported by Service Areas. Service Areas were created for the purpose of recording specific activities to attain certain objectives in accordance with regulations, restrictions and limitations.

City Services are provided by departments and their activities are reported in these Service Areas. Departments disclosed in the segmented information, along with the services they provide, are as follows:

### *Police Services*

The mandate of Police Services is to keep the community safe by enforcing the law, and by preventing and reducing crime.

### *Parks and Recreation Services*

Parks and Recreation is responsible for providing, facilitating the development of, and maintaining high quality parks, and recreation facilities and programs.

### *Fire and Rescue Services*

The mandate of Fire Services is to protect life, property and the environment through the provision of emergency response and planning, inspections, code enforcement and public education, ensuring safety for the public.

## 17. SEGMENTED INFORMATION (continued)

***Community Services – Economic Development, Community Partnerships, Corporate Communications, Public Engagement, Cultural Services, Art & Theatre, Museums and Heritage, Conference Services***

The divisions within Community Services are responsible for economic development and business licensing; planning and supporting special events; administering the community grants program; overseeing and supporting City volunteers; coordinating filming activity in the city; ensuring effective communication with the public; overseeing the City's public engagement processes; managing the Anvil Centre and its range of heritage, arts, cultural, and conference services.

***Planning and Development***

Planning and Development is responsible for housing policy and development; preparing land use plans, bylaws and policies for the sustainable development of the City; managing the development application and building permit review process including undertaking inspections; bylaw enforcement; and the outreach component of crisis response.

***Engineering and Public Works – Engineering Operations and Administration, Cemetery, Parking and Towing Services, Animal Services, Vehicle Fleet Services, Works Yards***

Engineering and Public Works is responsible for planning, building, operating and maintaining the City's physical infrastructure including roads and sidewalks, civic buildings and facilities. In addition, the divisions provide services for parking, towing, cemetery operations, animal control and fleet services.

***Corporate Services – Administration, Legislative Services, Legal Services, Finance, Information Technology, Human Resources.***

The divisions within Corporate Services are responsible for adopting bylaws; adopting administrative policy; levying and collecting taxes and utilities; acquiring, disposing and managing City assets; developing and maintaining information technology systems and applications; ensuring effective financial management; developing an effective labour force; administering collective agreements and payroll; monitoring and reporting performance; and ensuring that high quality City service standards are met.

***Library Services***

The New Westminster Public Library is responsible for providing library resources and services to the community.

## 17. SEGMENTED INFORMATION (continued)

***Utility Operations – Water Supply Services, Sewer and Drainage Services, Solid Waste Services, Electrical Distribution Services, Fibre Optic Services, Climate Actions.***

The Water Utility operates and distributes drinking water, and maintains water mains and pump stations. The Sewer and Drainage Utility is responsible for the disposal of sanitary sewage and drainage, as well as the network of sewer mains, storm sewers and pump stations. The Solid Waste Utility is responsible for garbage collection, green waste collection and recycling.

The Electrical Utility is responsible for distributing electricity to the city's residents and businesses, as well as designing and maintaining city-owned electrical distribution infrastructure. The Electrical Utility also maintains streetlights, traffic signals, and city facilities. The Dark Fibre Optic Utility provides an open-access communications infrastructure to improve connectivity and create opportunities for residents, businesses, and institutions, as well as providing fibre connectivity to City facilities and Utilities.

The Climate Action Team develops and implements policies, programs, and partnerships aimed at reducing greenhouse gas emissions, enhancing climate resilience, and promoting equity within the community.

**17. SEGMENTED INFORMATION (continued)**

**SEGMENTED REVENUES AND EXPENSES**

| | Police Services | Parks and Recreation | Fire and Rescue Services | Community Services | Planning and Development | Engineering and Public Works | Corporate Services | Library | Utility Operations | **2025** | 2025 Budget Note 1(c) |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **REVENUE** | | | | | | | | | | | |
| Municipal Taxation and Other Levies | $ - | $ - | $ - | $ - | $ - | $ - | $ 122,811,455 | $ - | $ - | **$ 122,811,455** | $ 122,945,728 |
| Utility Rates | - | - | - | - | - | - | - | - | 124,618,708 | **124,618,708** | 122,515,307 |
| Sale of Services | 5,253,093 | 9,269,084 | 37,252 | 239,673 | 114,664 | 5,829,784 | 285,575 | 39,460 | 1,096,673 | **22,165,258** | 21,416,264 |
| Grants from Other Governments | 2,062,130 | 784,522 | 18,000 | 48,497 | 486,686 | 1,752,891 | 3,365,472 | 159,731 | - | **8,677,929** | 7,014,859 |
| Contributed Tangible Capital Assets | - | - | - | - | - | 725,261 | - | - | 359,530 | **1,084,791** | - |
| Contributions | - | 2,790,648 | - | 13,483 | - | 9,547,259 | 6,467,536 | 195,670 | 11,901,706 | **30,916,302** | 35,239,308 |
| Other Revenue | 47,781 | 320,676 | 76,739 | 5,343,066 | 3,821,063 | 3,622,900 | 17,640,810 | 1,155 | 1,957,273 | **32,831,463** | 29,216,784 |
| Total Revenue | $ 7,363,004 | $ 13,164,930 | $ 131,991 | $ 5,644,719 | $ 4,422,413 | $ 21,478,095 | $ 150,570,848 | $ 396,016 | $ 139,933,890 | **$ 343,105,906** | $ 338,348,250 |
| **EXPENSES** | | | | | | | | | | | |
| Salaries, Benefits and Training | $ 33,710,567 | $ 22,743,560 | $ 20,405,328 | $ 6,129,074 | $ 8,557,182 | $ 19,054,884 | $ 16,225,405 | $ 3,478,802 | $ 8,032,653 | **$ 138,337,455** | $ 142,593,077 |
| Contracted Services | 6,548,965 | 1,876,647 | 1,244,858 | 1,174,842 | 2,123,861 | 5,062,770 | 2,705,014 | 160,642 | 5,353,700 | **26,251,299** | 29,460,186 |
| Supplies and Materials | 1,701,304 | 2,687,163 | 462,395 | 247,145 | 133,798 | 5,233,258 | 3,297,091 | 479,786 | 1,001,267 | **15,243,207** | 13,871,443 |
| Interest and Bank Charges | - | - | - | - | - | - | 4,968,216 | - | 2,311,459 | **7,279,675** | 6,749,288 |
| Cost of Sales | - | 380,206 | - | 1,618,186 | - | 4,061 | - | - | 570 | **2,003,023** | 1,700,862 |
| Grants | 21,120 | - | - | 1,210,393 | 117,701 | - | 17 | - | - | **1,349,231** | 1,137,550 |
| Insurance and Claims | - | - | - | - | - | 373,678 | 4,178,403 | - | - | **4,552,081** | 4,935,583 |
| Utility Purchases and Levies | - | - | - | - | - | - | - | - | 67,228,768 | **67,228,768** | 67,480,366 |
| Amortization | 895,861 | 7,840,564 | 589,511 | 1,905,990 | - | 9,310,709 | 2,144,097 | 720,793 | 8,114,076 | **31,521,601** | 32,189,000 |
| Loss on Disposal of Tangible Capital Assets | 20,191 | 96,395 | 3,177 | - | - | 1,886 | - | - | 146,453 | **268,102** | - |
| Total Expenses | $ 42,898,008 | $ 35,624,535 | $ 22,705,269 | $ 12,285,630 | $ 10,932,542 | $ 39,041,246 | $ 33,518,243 | $ 4,840,023 | $ 92,188,946 | **$ 294,034,442** | $ 300,117,355 |
| **ANNUAL SURPLUS (DEFICIT)** | $ (35,535,004) | $ (22,459,605) | $ (22,573,278) | $ (6,640,911) | $ (6,510,129) | $ (17,563,151) | $ 117,052,605 | $ (4,444,007) | $ 47,744,944 | **$ 49,071,464** | $ 38,230,895 |

**17. SEGMENTED INFORMATION (continued)**

**SEGMENTED REVENUES AND EXPENSES**

| | Police Services | Parks and Recreation | Fire and Rescue Services | Community Services | Planning and Development | Engineering and Public Works | Corporate Services | Library | Utility Operations | 2024 |
|---|---|---|---|---|---|---|---|---|---|---|
| **REVENUE** | | | | | | | | | | |
| Municipal Taxation and Other Levies | $ - | $ - | $ - | $ - | $ - | $ - | $ 114,389,225 | $ - | $ (110,310) | $ 114,278,915 |
| Utility Rates | - | - | - | - | - | - | - | - | 117,130,189 | 117,130,189 |
| Sale of Services | 5,790,885 | 7,023,088 | 36,905 | 193,842 | 120,100 | 5,921,943 | 464,119 | 40,011 | 1,685,091 | 21,275,984 |
| Grants from Other Governments | 2,369,783 | 228,710 | - | 57,632 | 1,524,548 | 5,412,560 | 1,546,539 | 160,076 | 114,250 | 11,414,098 |
| Contributed Tangible Capital Assets | - | 195,000 | - | - | - | 1,068,100 | - | - | 586,950 | 1,850,050 |
| Contributions | - | 558,495 | - | 3,201 | 145,000 | 992,718 | 6,529,094 | 38,309 | 6,722,084 | 14,988,901 |
| Other Revenue | 47,659 | 203,367 | 136,562 | 4,914,147 | 4,967,100 | 3,931,101 | 23,032,118 | 615 | 1,681,349 | 38,914,018 |
| Total Revenue | $ 8,208,327 | $ 8,208,660 | $ 173,467 | $ 5,168,822 | $ 6,756,748 | $ 17,326,422 | $ 145,961,095 | $ 239,011 | $ 127,809,603 | $ 319,852,155 |
| **EXPENSES** | | | | | | | | | | |
| Salaries, Benefits and Training | $ 32,808,816 | $ 19,421,824 | $ 17,543,606 | $ 5,553,398 | $ 6,934,378 | $ 16,985,640 | $ 15,074,095 | $ 3,488,934 | $ 6,978,525 | $ 124,789,216 |
| Contracted Services | 6,010,968 | 1,912,769 | 986,955 | 1,216,525 | 1,674,890 | 5,141,789 | 2,214,346 | 106,695 | 5,440,729 | 24,705,666 |
| Supplies and Materials | 1,234,479 | 2,105,413 | 452,261 | 293,574 | 170,991 | 4,680,581 | 3,125,310 | 453,573 | 1,447,271 | 13,963,453 |
| Interest and Bank Charges | - | - | - | - | - | - | 5,270,174 | - | 1,967,345 | 7,237,519 |
| Cost of Sales | - | 334,245 | - | 1,665,202 | - | 8,347 | - | - | 122 | 2,007,916 |
| Grants | 14,982 | - | - | 795,929 | 106,532 | - | 54,620 | - | - | 972,063 |
| Insurance and Claims | - | - | - | - | - | 268,043 | 4,664,259 | - | - | 4,932,302 |
| Utility Purchases and Levies | - | - | - | - | - | - | - | - | 59,805,992 | 59,805,992 |
| Amortization | 693,187 | 7,382,370 | 611,344 | 2,369,495 | - | 9,364,881 | 1,526,449 | 693,588 | 8,410,833 | 31,052,147 |
| Loss on Disposal of Tangible Capital Assets | 6,017 | 127,222 | 4,209 | - | - | 2,977 | - | - | 274,894 | 415,319 |
| Total Expenses | $ 40,768,449 | $ 31,283,843 | $ 19,598,375 | $ 11,894,123 | $ 8,886,791 | $ 36,452,258 | $ 31,929,253 | $ 4,742,790 | $ 84,325,711 | $ 269,881,593 |
| **ANNUAL SURPLUS (DEFICIT)** | $ (32,560,122) | $ (23,075,183) | $ (19,424,908) | $ (6,725,301) | $ (2,130,043) | $ (19,125,836) | $ 114,031,842 | $ (4,503,779) | $ 43,483,892 | $ 49,970,562 |

## 18. COMMITMENTS

In January 2012, the City entered into an operating agreement with BC Hydro for the New Westminster Substation. The agreement commits the City to reimburse BC Hydro for all costs relating to operating, maintaining and upgrading the substation. The initial term of the agreement was effective until March 31, 2015 with subsequent five-year renewal periods until such time as either party serves written notice of termination at least one year prior to the end of the current five-year term. On March 31, 2025 the term of the agreement was automatically extended until March 31, 2030.

The City has entered into various contracts for services and construction with periods ranging beyond one year. These commitments are in accordance with budgets passed by Council.

## 19. CONTRACTUAL RIGHTS

The City has various contracts with organizations that are expected to result in the following revenues over the next five years and thereafter that are either to provide services to or acquire capital assets for the community, or are for the use of City assets through property, fibre optic network and advertising space agreements.

| | | |
|---|---|---|
| 2026 | **$** | **19,778,985** |
| 2027 | | **8,771,397** |
| 2028 | | **4,212,024** |
| 2029 | | **2,252,122** |
| 2030 | | **1,527,912** |
| Thereafter | | **4,019,589** |
| | **$** | **40,562,029** |

Certain contractual rights are not included in the above schedule as the amounts received vary from period to period and cannot be reasonably estimated.

## 20. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

Financial instruments include cash and cash equivalents, investments, accounts receivable, accounts payable and debt. The City has exposure to the following risks from its use of financial instruments: credit risk, interest rate risk, foreign exchange risk and liquidity risk.

(a) Credit Risk

Credit risk refers to the potential for the City to incur financial losses if a third party fails to fulfill its contractual obligations. Primarily, credit risk stems from the City's cash and cash equivalents, investments, and receivables.

Cash and cash equivalents are held with banks and counterparties that have high credit ratings and minimal market risk. Given these high credit ratings, management does not expect any counterparty to fail to meet its obligations.

## 20. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT (continued)

(a) Credit Risk (continued)

The City mitigates credit risk in its investments by adhering to minimum credit quality standard (A1 to A1+ for short-term investments and A- to AAA for long-term investments) of Standard & Poor's rating (or equivalent). The maximum exposure is limited to the amount presented on the statement of financial position.

Accounts receivable mainly consists of property taxes, utilities, trade and other receivables. The Community Charter grants legislative authority to the City collecting unpaid property taxes and utility charges through tax sale. The City maintains a robust accounts receivable management policy through actively monitoring aging receivables and exercising a strong credit check policy.

(b) Interest Rate Risk

Changes in interest rates may affect the City's future cash flows or fair market value of financial instruments. Investments are purchased with the intention to hold until maturity and not driven by speculative fluctuations in interest rates. The City structures its investment portfolio to align with planned liquidity requirements for ongoing operations and capital needs.

The City invests funds in Guaranteed Income Certificates where interest rates are locked in until maturity. The City is exposed to interest rate risk when these securities are up for renewal. The City also invests in MFA pooled investment funds where the market value is subject to interest rate fluctuations. Management regularly monitors economic and interest rate conditions and may make recommendations, if necessary, to Council to re-balance the City's investment portfolio in order to mitigate any potential risks and manage financial resources effectively.

The City adheres to prudent fiscal stewardship by maintaining debt at a manageable level and acquiring only fixed-rate debt debenture which protects the City's fiscal position from unexpected increases in interest rates.

(c) Foreign Exchange Risk

The City has limited foreign exchange risk due to the fact that its primary business activities are conducted in Canada using Canadian currency.

The City's investments and debt portfolio has no exposure to foreign exchange risk as the securities held, debt principal and interest payments are denominated in Canadian currency.

(d) Liquidity Risk

Liquidity risk is the risk that the City will encounter difficulty in meeting its financial obligations as they come due. The City manages liquidity risk through effective financial and contract management. Management regularly monitors actual and forecasted cash flows required for operating, financing and capital activities.

The City maintains strong liquidity by preserving a reasonable level of cash and cash equivalents and investing in short-term investments maturing within two years.

**CORPORATION OF THE CITY OF NEW WESTMINSTER**
**STATEMENTS OF FINANCIAL POSITION - BY FUND**
**As at December 31, 2025**

**SUPPLEMENTAL SCHEDULE I (UNAUDITED)**

| | General Fund | Electrical Utility Fund | Water Utility Fund | Sewer Utility Fund | Solid Waste Utility Fund | **2025** | 2024 |
|---|---|---|---|---|---|---|---|
| **FINANCIAL ASSETS** | | | | | | | |
| Cash and Cash Equivalents | $ 120,974,802 | $ - | $ - | $ - | $ - | **$ 120,974,802** | $ 117,841,427 |
| Accounts Receivable | - | - | - | - | - | | |
| Property Taxes | 6,159,552 | - | - | - | - | **6,159,552** | 6,779,924 |
| Other | 17,402,248 | 4,753,780 | (62,500) | 1,020,822 | 334,435 | **23,448,785** | 33,781,258 |
| Due from Other Governments | 287 | - | - | 2,433,378 | - | **2,433,665** | 2,276,767 |
| Investments | 292,631,126 | - | - | - | - | **292,631,126** | 296,478,111 |
| | 437,168,015 | 4,753,780 | (62,500) | 3,454,200 | 334,435 | **445,647,930** | 457,157,487 |
| **LIABILITIES** | | | | | | | |
| Accounts Payable | 37,504,764 | 607,117 | - | - | - | **38,111,881** | 32,994,021 |
| Asset Retirement Obligations | 14,278,855 | 1,283,120 | - | 67,160 | - | **15,629,135** | 12,740,175 |
| Due to Other Governments | 8,414,076 | - | - | - | - | **8,414,076** | 12,222,967 |
| Prepaid Taxes | 14,954,555 | - | - | - | - | **14,954,555** | 13,065,918 |
| Deferred Revenue and Deposits | 47,661,230 | 145,348 | - | - | - | **47,806,578** | 47,486,021 |
| Deferred Development Cost Charges | 17,975,061 | - | 719,929 | (1,200,133) | - | **17,494,857** | 26,225,839 |
| Employee Benefit Plans | 14,456,254 | - | - | - | - | **14,456,254** | 13,612,896 |
| Debt | 101,254,147 | 48,598,947 | - | - | - | **149,853,094** | 158,211,877 |
| Due to/(from) Other Funds | 119,663,185 | (42,667,851) | (31,227,378) | (40,670,220) | (5,097,736) | **-** | - |
| | 376,162,127 | 7,966,681 | (30,507,449) | (41,803,193) | (5,097,736) | **306,720,430** | 316,559,714 |
| **NET FINANCIAL ASSETS** | 61,005,888 | (3,212,901) | 30,444,949 | 45,257,393 | 5,432,171 | **138,927,500** | 140,597,773 |
| **NON-FINANCIAL ASSETS** | | | | | | | |
| Tangible Capital Assets | 612,982,280 | 133,018,567 | 65,162,177 | 139,810,643 | 572,969 | **951,546,636** | 903,099,949 |
| Inventory of Supplies | 543,910 | 6,895,511 | 193,234 | 35,181 | - | **7,667,836** | 4,318,046 |
| Prepaid Expenses | 3,804,418 | - | - | - | - | **3,804,418** | 4,859,158 |
| | 617,330,608 | 139,914,078 | 65,355,411 | 139,845,824 | 572,969 | **963,018,890** | 912,277,153 |
| **ACCUMULATED SURPLUS** | $ 678,336,496 | $ 136,701,177 | $ 95,800,360 | $ 185,103,217 | $ 6,005,140 | **$ 1,101,946,390** | $ 1,052,874,926 |

**CORPORATION OF THE CITY OF NEW WESTMINSTER**
**STATEMENTS OF OPERATIONS - BY FUND**
**For the Year Ended December 31, 2025**

**SUPPLEMENTAL SCHEDULE II (UNAUDITED)**

| | General Fund | Electrical Utility Fund | Water Utility Fund | Sewer Utility Fund | Solid Waste Utility Fund | **2025** | 2024 | Note 1(c) 2025 Budget |
|---|---|---|---|---|---|---|---|---|
| **REVENUE** | | | | | | | | |
| Municipal Taxation and Other Levies | $ 122,811,455 | $ - | $ - | $ - | $ - | **$ 122,811,455** | $ 114,278,915 | 122,945,728 |
| Utility Rates | - | 63,423,083 | 19,546,123 | 34,942,768 | 6,706,734 | **124,618,708** | 117,130,189 | 122,515,307 |
| Sale of Services | 21,068,585 | 107,242 | 345,668 | 643,763 | - | **22,165,258** | 21,275,984 | 21,416,264 |
| Grants from Other Governments | 8,677,929 | - | - | - | - | **8,677,929** | 11,414,098 | 7,014,859 |
| Contributed Tangible Capital Assets | 725,261 | 25,100 | 16,000 | 318,430 | - | **1,084,791** | 1,850,050 | - |
| Contributions | 19,014,596 | 3,086,077 | 1,022,186 | 7,782,475 | 10,968 | **30,916,302** | 14,988,901 | 35,239,308 |
| Other Revenue | 30,874,189 | 509,840 | - | 44,909 | 1,402,525 | **32,831,463** | 38,914,018 | 29,216,784 |
| | 203,172,015 | 67,151,342 | 20,929,977 | 43,732,345 | 8,120,227 | **343,105,906** | 319,852,155 | 338,348,250 |
| **EXPENSES** | | | | | | | | |
| Police Services | 42,898,008 | - | - | - | - | **42,898,008** | 40,768,449 | 44,415,399 |
| Parks and Recreation | 35,624,535 | - | - | - | - | **35,624,535** | 31,283,843 | 32,450,869 |
| Fire and Rescue Services | 22,705,269 | - | - | - | - | **22,705,269** | 19,598,375 | 23,119,227 |
| Community Services | 12,285,630 | - | - | - | - | **12,285,630** | 11,894,123 | 12,925,716 |
| Planning and Development | 10,932,542 | - | - | - | - | **10,932,542** | 8,886,791 | 13,821,649 |
| Engineering and Public Works | 39,041,246 | - | - | - | - | **39,041,246** | 36,452,258 | 39,551,905 |
| Corporate Services | 33,518,243 | - | - | - | - | **33,518,243** | 31,929,253 | 33,450,745 |
| Library | 4,840,023 | - | - | - | - | **4,840,023** | 4,742,790 | 5,528,810 |
| Utility Operations | - | 50,311,508 | 11,843,684 | 24,979,129 | 5,054,625 | **92,188,946** | 84,325,711 | 94,853,035 |
| | 201,845,496 | 50,311,508 | 11,843,684 | 24,979,129 | 5,054,625 | **294,034,442** | 269,881,593 | 300,117,355 |
| **ANNUAL SURPLUS** | 1,326,519 | 16,839,834 | 9,086,293 | 18,753,216 | 3,065,602 | **49,071,464** | 49,970,562 | 38,230,895 |
| Interfund Transfers: | | | | | | | | |
| From Electrical Fund to Current Fund | 2,500,000 | (2,500,000) | - | - | - | **-** | - | - |
| From Electrical Fund to Provision for Future Exp. | 3,500,000 | (3,500,000) | - | - | - | **-** | - | - |
| Other Transfers | 2,648,588 | 227,839 | (890,209) | (1,286,666) | (699,552) | **-** | - | - |
| **INCREASE IN SURPLUS** | 9,975,107 | 11,067,673 | 8,196,084 | 17,466,550 | 2,366,050 | **49,071,464** | 49,970,562 | 38,230,895 |
| Accumulated Surplus, beginning of year | 668,361,389 | 125,633,504 | 87,604,276 | 167,636,667 | 3,639,090 | **1,052,874,926** | 1,002,904,364 | 1,052,874,926 |
| **ACCUMULATED SURPLUS, end of year** | $ 678,336,496 | $ 136,701,177 | $ 95,800,360 | $ 185,103,217 | $ 6,005,140 | **$ 1,101,946,390** | $ 1,052,874,926 | $ 1,091,105,821 |

**CORPORATION OF THE CITY OF NEW WESTMINSTER** **SUPPLEMENTAL SCHEDULE III (UNAUDITED)**
**STATEMENT OF RESERVES**
**For the Year Ended December 31, 2025**

| | Balances, Beginning of Year | Net Transfer | Interest Allocation | Proceeds from Disposal | Transfers For Capital Programs | **Balances, End of Year** |
|---|---|---|---|---|---|---|
| **RESERVES SET ASIDE BY COUNCIL** | | | | | | |
| Affordable Housing | $ 2,330,106 | $ 357,108 | $ 80,156 | $ - | $ (510,594) | **$ 2,256,776** |
| Childcare Amenity | 1,943 | - | 67 | - | - | **2,010** |
| Community Amenity | 8,429,044 | 550,000 | 289,959 | - | (1,001,029) | **8,267,974** |
| Community Development | 9,010,209 | 2,634,116 | 309,952 | - | (3,813,777) | **8,140,500** |
| Community Endowment | 5,463,608 | (75,000) | 187,948 | - | - | **5,576,556** |
| Computer Replacement | 1,273,489 | 350,000 | 43,808 | - | (297,183) | **1,370,114** |
| Environment/Childcare Grants | 217,973 | - | 7,498 | - | - | **225,471** |
| Equipment Replacement | 10,746,633 | 2,096,968 | 369,684 | 212,063 | (4,160,897) | **9,264,451** |
| Facility Maintenance | 7,506,959 | 2,724,516 | 258,239 | - | (1,845,696) | **8,644,018** |
| Facility Replacement - Massey Theatre | 10,990,434 | 1,810,520 | 378,071 | - | (7,773,987) | **5,405,038** |
| General Amenity | 468,874 | - | 16,129 | - | - | **485,003** |
| General Fund Provisions | 10,298,790 | (2,867,851) | 13,218 | - | (5,647,240) | **1,796,917** |
| Offstreet Parking Provisions | 1,366,177 | - | - | - | 164,878 | **1,531,055** |
| Public Art | 914,712 | 184,866 | 31,466 | - | (222,282) | **908,762** |
| Climate Action | 47,617,277 | 1,291,138 | 1,638,035 | - | (1,395,798) | **49,150,652** |
| Growing Communities Grants | 15,242,976 | - | 524,359 | - | (1,902,523) | **13,864,812** |
| Parks Reserve | 22,410,004 | - | 770,904 | - | (116,068) | **23,064,840** |
| Electrical Fund Provisions | 43,458,282 | 10,004,690 | - | - | (8,783,594) | **44,679,378** |
| Water Fund Provisions | 24,294,337 | 8,010,675 | - | - | (5,360,069) | **26,944,943** |
| Sewer Fund Provisions | 41,386,137 | 11,968,551 | - | - | (9,786,690) | **43,567,998** |
| Solid Waste Fund Provisions | 1,599,287 | 2,378,660 | - | - | (83,591) | **3,894,356** |
| | 265,027,251 | 41,418,957 | 4,919,493 | 212,063 | (52,536,140) | **259,041,624** |
| **STATUTORY RESERVES** | | | | | | |
| Cemetery Reserve | 997,966 | 80,392 | - | - | - | **1,078,358** |
| Construction of Municipal Works | 11,525,353 | 133,380 | 396,472 | (60,743) | (4,030,797) | **7,963,665** |
| Parking Cash in Lieu | 1,100,387 | - | 37,853 | - | - | **1,138,240** |
| Park Land Acquisition | 350,169 | - | 12,046 | - | - | **362,215** |
| Tax Sale Land | 1,966,957 | - | 67,663 | - | - | **2,034,620** |
| | 15,940,832 | 213,772 | 514,034 | (60,743) | (4,030,797) | **12,577,098** |
| **TOTAL RESERVES** | **$ 280,968,083** | **$ 41,632,729** | **$ 5,433,527** | **$ 151,320** | **$ (56,566,937)** | **$ 271,618,722** |

**CORPORATION OF THE CITY OF NEW WESTMINSTER**
**CAPACITY FUNDING FOR LOCAL GOVERNMENT HOUSING INITIATIVES GRANT SCHEDULE**
**As of December 31, 2025**

## CAPACITY FUNDING FOR LOCAL GOVERNMENT HOUSING INITIATIVES

In December 2023, the Province notified the City of the $51 million capacity funding for local government implementation of the legislative changes to support housing initiatives. This includes small-scale multi-unit housing and proactive planning, development finance, and transit-oriented development.

In January 2024, the City received $535,385 from the Province to support activities related to new housing legislative requirements. The funding was fully expended by December 31, 2025.

| | |
|---|---|
| Grant received | **$ 535,385** |
| Less eligible spending to-date: | |
| Modelling Utility Services | **84,229** |
| DCC Bylaw Update and ACC Bylaw Development | **232,258** |
| Household and Population Forecast | **46,955** |
| Interim Housing Needs Report | **51,898** |
| Official Community Plan Update | **21,142** |
| Project Management | **98,903** |
| | **535,385** |
| Balance as of December 31, 2025 | **$ -** |

**CORPORATION OF THE CITY OF NEW WESTMINSTER**
**GROWING COMMUNITIES FUND GRANT SCHEDULE**
**As of December 31, 2025**

## GROWING COMMUNITIES FUND

In March 2023, the City received $15,850,000 from the Province of B.C. relating to the Growing Communities Fund grant. The Growing Communities Fund grant is a one-time grant that can be used to address the City's infrastructure and amenity needs.

The grant was placed in a separated dedicated reserve fund and interest earned is allocated back to the reserve fund.

| | |
|---|---|
| Grant received | **$ 15,850,000** |
| Interest earned to-date | **1,646,538** |
| Less eligible spending to-date: | |
| Local roads improvements and upgrades | **1,598,710** |
| Walking infrastructure improvements | **1,938,974** |
| Transit improvements | **94,042** |
| | **3,631,726** |
| Balance as of December 31, 2025 | **$ 13,864,812** |